



NORTHWEST STRAITS
marine conservation initiative

August 20, 2008

The Harder Foundation
401 Broadway, Suite 303
Tacoma, WA 98402-3904

Re: Report of Port Susan Bay Targeted Interview Project

To the Board of Directors of the Harder Foundation:

Enclosed is our report on the Port Susan Bay Targeted Interview Project funded through your Foundation. The purpose was to gather information and insights from key stakeholders about Port Susan Bay's unique ecological and socio-cultural character. This is a first step towards developing an ecosystem-based management plan and a necessary piece to determine the level of local support for proceeding with additional work.

The project was very successful on a number of fronts. First, we engaged many prominent individuals who live or work in Port Susan Bay in the interview process. Second, the interviews showed that these key stakeholders are supportive of further work to protect and restore Port Susan Bay. Third, the project work group process engaged representatives of the Tulalip and Stillaguamish tribes, local governments, and the Snohomish and Island counties Marine Resources Committees, as well as other organizations active in the area. This involvement helped to increase the commitment of this core group to proceed with additional work.

On behalf of the Northwest Straits Foundation, I thank the Harder Foundation again for your support. Ecosystem-based management is not a short process for Port Susan Bay (or anywhere). Developing local commitment is essential but time consuming. I appreciate your willingness and enthusiasm for our project.

I have enclosed a report of the targeted interview project and supporting materials. If you have questions or comments about this report, or our program, please feel free to call me at 360-428-1085.

Sincerely,

Ginny Broadhurst
Secretary

Board of Directors
2008

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**Northwest Straits Foundation
Report to the Harder Foundation
Port Susan Bay Marine Stewardship Area Interview Project,
August 20, 2008**

The mission of the Northwest Straits Foundation is to protect and restore the marine resources of the Northwest Straits by supporting research, monitoring, restoration, stewardship, conservation and education programs and projects both at the local and regional level.

This report summarizes a Northwest Straits Foundation (Foundation) project to interview stakeholders in Port Susan Bay to inform a vision and goals statement for a potential Marine Stewardship Area (MSA). The Harder Foundation provided \$15,000 in project funding and the Foundation contracted with Tom Cowan, former Director of the Northwest Straits Commission, to conduct the interviews. Mr. Cowan interviewed 19 stakeholders and worked closely with a steering committee consisting of Snohomish and Island Marine Resources Committee (MRC) members, the Stillaguamish and Tulalip tribes, Snohomish County, Beach Watchers, and Shore Stewards.

This project is the first of two planned tasks to involve the community in and around Port Susan Bay in the initial stages of developing an MSA. The interviews were successful and data is currently being used by project partners as planned, to craft the vision and goals statement for a Port Susan Bay MSA.

Background

Port Susan Bay's rich estuarine habitat and high biodiversity make it an important place for salmon, Dungeness crab, marine birds, marine mammals, and other wildlife. Port Susan Bay is also important for people: Tribal and non-tribal fishermen, farmers, hunters, birders, kayakers, and landowners all use and appreciate the bay and its uplands in different ways.



Snow Geese take flight, Port Susan Bay. Photo by Steve Mlodinow.

Port Susan Bay is bounded on the west by Camano Island and on the east by Snohomish County, and both Snohomish and Island Marine Resource Committees (MRCs) have taken a strong interest in its protection and management. As have the Stillaguamish and Tulalip Tribes, who are concerned with the cultural and economic impact of the bay's dwindling marine resources. The Nature Conservancy and birding, hunting, and fishing groups have also invested in protection of Port Susan Bay.

With its high biodiversity, diverse user groups, and multiple jurisdictional boundaries, Port Susan Bay is a good candidate for a comprehensive ecosystem based management approach. For the past 18 months, Snohomish and Island MRCs, the Northwest Straits Commission, the Stillaguamish and Tulalip Tribes, Beach Watchers, Shore Stewards, the Nature Conservancy, and a host of other partners (called the Port Susan Bay Working Group) have met several times to lay the initial groundwork for a potential Marine Stewardship Area in Port Susan Bay.



Houses dot the shorelines along Port Susan Bay. Photo by Scott Chase.

Marine Stewardship Areas (MSAs) have proven to be successful tools to focus attention and prioritize management decisions for both the San Juan MRC and Island MRC. While no one MSA is alike, what's true for most is that they are community-based planning processes that typically target areas of high biodiversity. MSAs can be used to harmonize multiple-use/multiple-value conflicts.

Diverse input from stakeholders, concerned citizens, and technical experts is critical to ensure that a potential MSA addresses the right issues and the community's concerns.

To identify Port Susan Bay's unique issues and concerns of the community, the Northwest Straits Foundation conducted a series of targeted stakeholder interviews. These interviews have provided information about the natural and cultural setting that makes Port Susan Bay unique, about what has changed over the years, and what needs further protection. Interview data is being used by the MRCs, counties, tribes, and other project partners to inform a vision and goals statement for a Port Susan Bay MSA.

Interview results are also being used by project partners to gauge the level of community interest for further pursuit of a Port Susan Bay MSA. Based on a thematic analysis of the interview notes, it is clear that the community has an interest in further MSA work.

I. Environmental Outcomes: *How well did you meet the conservation objectives and carry out the activities described in your grant proposal? What went right and what went wrong?*

As described in the grant proposal, the conservation objective for this project is to involve the public in defining the vision and goals for a Port Susan Bay MSA. The proposal describes two tasks to achieve this objective:

1. A series of interviews to target active and engaged community members, tribal members, and stakeholders to provide information to develop a vision statement and goals for the Port Susan Bay Marine Stewardship Area that reflects its unique ecological and socio-cultural characteristics.
2. Refine the draft goals and vision statement for the Port Susan Bay Marine Stewardship Area using focus groups, and prepare the vision statement and goals for presentation to the general public and community of Port Susan Bay.

Task 1 fell within the scope of this grant. The Foundation is seeking further funding to carry out Task 2.

We were successful in meeting our conservation objectives and in carrying out the activities described in the grant proposal. Specifically, we completed the following activities:

The Northwest Straits Foundation convened an ad hoc steering committee consisting of a subgroup of the Port Susan Bay MSA working group. The steering committee has six members representing the Snohomish and Island MRC, Snohomish County planning staff, Tulalip Tribes, Shore Stewards, and Beach Watchers. The group held two four-hour meetings, one two-hour conference call, and corresponded on multiple occasions via email to assist the consultant with arranging interviews. Northwest Straits Commission staff contributed more than 20 hours organizing and facilitating steering committee meetings. Northwest Straits Commission staff also recorded meeting minutes. The steering committee and Northwest Straits Commission staff contributed an estimated 90 hours of time to this project.

The steering committee collaborated with the Northwest Straits Foundation to select Tom Cowan as a consultant to conduct interviews and summarize results. Mr. Cowan is the former director of the Northwest Straits Commission and former San Juan County Council Chair. He has been invited to participate in national policy discussions around ecosystem-based management, and has been active in the San Juan County Marine Stewardship Area process.

Mr. Cowan worked with the steering committee to select community/tribal members and stakeholders to be interviewed. Potential interviewees were proposed by steering committee members and ranked according to criteria developed by the steering

committee to ensure broad community participation and representation of diverse interest groups.

An interview guide, consisting of question themes, specific questions, and an interview strategy was developed. The interview guide is a common tool used in semi-structured interviewing that allows the interviewer to maintain statistical consistency between interviewees but still pursue individual lines of inquiry as opportunities arise. Questions were designed to reveal an interviewee's sense of place for Port Susan Bay, to understand how the bay has changed over time, to compare between interviewees a vision of Port Susan Bay for the future, and to gauge interest in participation in a community-driven conservation planning process for the bay.

Semi-structured interviews were conducted with the following 19 community/tribal members and stakeholders:

- Bernie Horton, Warm Beach Resident
- Carolyn Barnum DiLorenzo, Owner of Barnum Point Inn
- Chris Hilton, Whidbey/Camano Land Trust
- Chuck Hazelton, Long-time Resident and Chair, Stillaguamish River Flood Control District
- Cindy Ridgeway, Shore Steward and Beach Watcher
- Dianne W. White, Mayor of Stanwood
- Ed McDowell, Director of Warm Beach Christian Camp and Conference Center
- Herman Williams Sr., Tulalip Elder and Shoreline Land Owner
- John Dean, Island County Commissioner
- John Koster, Snohomish County Councilmember
- Martha Jordan, Pilchuck Audubon
- Mary Margaret Haugen, State Senator
- Ray Fryberg, Director of Tulalip Tribes Fisheries
- Rone Brewer, Public Access and Hunting Advocate
- Ruth Milner, WDFW Shorebird Expert
- Shawn Yanity, Stillaguamish Tribal Chair and Fisheries Manager
- Skip Ingraham, Long-time Camano Resident
- Tom Eisenberg, Shore Stewards and Friends of Camano Island Parks
- Tristan Klesick, Small-scale organic farmer

Accurate notes were recorded in the interview guide. Following interviews, notes were summarized in a Microsoft Word document. These notes reveal a strong interest in a community-based process to address the issues affecting Port Susan Bay. Interviewees noted many changes to the environment in Port Susan Bay including increased sedimentation, changes in habitat leading to new species composition, impaired water quality, and declining living marine resources. Interviewees also spoke highly of efforts to eradicate invasive *spartina* cord grass, and work by the county and farmers to reduce *E. coli* levels in the bay. Fundamentally, interviewees felt passionate about protecting and

maintaining the Bay and their way of life. Perceptions of environmental health in Port Susan Bay ranged from “very sick” to “slowly healing” to “pretty good”. Many key places, uses, and species were listed as important to protect. Education and outreach, community involvement, a holistic ecosystem approach, leadership, and accountability were all listed as needed in order to bring about a desired future for the Bay.



Port Susan Bay provides many recreational opportunities. Photo by Scott Chase.

The complete interview report, summary of the interviews and the interview guide are attached.

Based on this interview project, the Port Susan Bay MSA Advisory Group is in the process of revising their existing draft goals and vision statement for a Port Susan Bay MSA. The steering committee is drafting the vision statement and goals over the next month and the full working group is planning to meet and review

drafts the first week in September, 2008. This revised statement will be used in Task 2 of this project to present to focus groups.

What Went Right?

- The steering committee was a valuable asset. All members had close experience with Port Susan Bay and helped tremendously in selecting interviewees and shaping interview questions.
- The consultant utilized a defined methodology for the interviews based on the work of Steinar Kvale and other practitioners of semi-structured interview techniques. One of the key features of semi-structured interviewing is the use of an interview guide. The guide developed by Mr. Cowan and the steering committee ensured consistency between interviews, while still allowing for creativity during the interview process.
- Staff from the Northwest Straits Commission were in a position to drive this process by organizing and facilitating meetings. This allowed the consultant to focus on the interviews and not have to worry as much about process complexities of working with so many partner organizations.

- Mr. Cowan was an excellent choice to conduct the interviews. He has experience with the region and an understanding of MSAs which allowed him to draw out interviewees in conversation. He also is well-known and respected locally and was able to secure interviews with high profile figures.
- Because of the factors listed above, this project produced high quality information that will help project partners meet their conservation goals.

What Went Wrong?

- Given busy schedules during the summer months, we fell behind by a couple of weeks during the interviews. Mr. Cowan finished the last interview the first week of August. Because of this, we did not have time to utilize this information to finalize a vision and goals statement before this reporting period. This work is ongoing. The Port Susan Bay Working Group is scheduling a meeting for early September to discuss Mr. Cowan's recommendations and formulate a new vision and goals statement.

II. Reaching the Public: *Who were your natural allies; who were your non-traditional allies; and what approaches did you take to reach and involve key constituencies?*

This project benefited from multiple existing partnerships and allies. The Port Susan Bay MSA Working Group had already established the forum necessary to execute this work. As noted above and in the proposal, project partners were diverse with strong ties to the community.

Beach Watchers and Shore Stewards were particularly helpful. Both of these organizations are full of community leaders who are passionate about protecting the marine environment. Beach Watchers and Shore Stewards on the steering committee were able to suggest interviewees that would not have otherwise been selected.

Snohomish County Surface Water staff were also key to this effort. The county is engaging in a parallel planning process in the Stillaguamish watershed. Many of the issues and stakeholders important to that process are also relevant to discussions of a Port Susan Bay MSA. County planning staff were able to share information and suggest interviewees to the benefit of both projects.

Both the Stillaguamish and Tulalip tribes are important allies in this project. Tribal staff helped shape questions and research goals and participated on the steering committee. Tribal staff also identified key tribal members for interviews.

Non-traditional allies were cultivated over the course of the interviews. This was a major ancillary benefit of this project. Interviewees included many non-traditional marine conservation allies: farmers, land owners, and fishermen.

We were able to work through the allies listed above and other project partners to involve key constituencies. If an MSA is to be successful in Port Susan Bay, it must be inclusive. The information obtained through interviews is important, but equally important was the opportunity to bring allies and constituencies together around a common project. Stakeholder interviews are an outreach activity in their own right. An interviewer both gives and receives information. Project partners prepared a statement for Mr. Cowan to read to interviewees, informing them of the goals of the project and how information they provided would be used. This served the primary purpose of providing context to the interviewee before the interview, but it served a secondary purpose of raising awareness about Port Susan Bay and a Port Susan Bay MSA with key constituencies.

Two articles about the Port Susan Bay MSA appeared in newspapers during the project period: March 16, 2008 Everett Herald and April 29, 2008 Stanwood/Camano News. The articles are attached at the end of this report.

III. Collaboration: *How has your work complemented and leveraged work by others? What organizations did you collaborate with? Was that collaboration effective?*

Collaboration was necessary for this project. This work is a direct benefit to the Port Susan Bay MSA Working Group, whose members include:

- The Northwest Straits Commission
- Snohomish County MRC
- Island County MRC
- The Tulalip Tribe
- The Stillaguamish Tribe
- Snohomish County Surface Water Management
- The Nature Conservancy
- The Puget Sound Partnership
- Beach Watchers
- Shore Stewards

This project complements the work of Snohomish and Island MRCs. Both MRCs are drafting their work plans and deciding whether or not to include Port Susan Bay MSA as a major task. With scarce resources and many priorities, MRCs want to be sure that the community will support an MSA in Port Susan Bay before committing funding. The steering committee worked with the consultant to craft a series of interview questions to obtain this information for the MRCs.

As noted above, Snohomish County is engaging in a parallel planning process for the Lower Stillaguamish Watershed. We were able to share contacts and information with county planning staff to inform our list of interviewees. Interview data will benefit the Lower Stillaguamish planning process as well.

IV. Organizational Effectiveness: *To what degree have you made progress toward strengthening your organizational effectiveness? Were you able to improve staff and board leadership, fundraising ability, administrative management capacity, and fiscal health?*

This grant enabled the Northwest Straits Foundation to continue to play a role in catalyzing the Port Susan Bay MSA efforts. As the proposal describes, Port Susan Bay is a biological hot spot and will continue to be an important area for marine conservation work. The Northwest Straits Initiative, primarily through Island County and Snohomish County MRCs, but also through Foundation fundraising and Commission project management, is positioned to take a leading role in efforts to protect and restore the bay.

Over the course of this project, day to day management duties and the work of facilitating the steering committee were performed by Northwest Straits Commission staff. Commission staff time was contributed as in-kind to the project and helped fulfill the Commission's role to provide regional coordination and assistance to the MRCs. This project also was an opportunity to develop new staff expertise to build the Foundation's capacity to take on new initiatives and projects.

V. Next Steps: *What comes next in terms of this project's goals, and how are you positioned to raise funds to achieve them?*

As described in Section I of this report, the next task is to refine the vision and goals statement for Port Susan Bay through community focus groups and public outreach. The Foundation applied for funding for this task and was not successful. Now that the interviews have been completed and more is known about the level of community support for Port Susan Bay MSA, the time is right to reapply for additional funding.

In addition, partners in the Port Susan Bay Working Group may be more willing to provide funding and in-kind donations since community interest has been confirmed.

Financial reports

Profit and loss statement from July 1, 2007 through June 30, 2008 is attached. Form 990 from fiscal year 2007 is attached.

Project income and expenses

Harder Foundation was the sole funder for this project.

Task, duties	Budgeted cost	Actual cost	Payee
Conduct interviews, compilation, reporting	\$12,750	\$12,750	Tom Cowan Consulting
Contract and grant management, oversight, reporting	\$2,250	\$2,250	Northwest Straits Foundation
Project management and coordination*	NA	NA	

*Northwest Straits Commission provided about 90 hours of in-kind staff time

Overall financial health of the organization

The Northwest Straits Foundation did not have a projected budget for fiscal year 2007. Our income was steady throughout the year and has remained steady through fiscal year 2008. Below is a synopsis of our last three fiscal years. We adopted a projected budget for fiscal year ending June 2009. We are on target meeting those projections.

Northwest Straits Foundation Budget Report - June 2008				
	2005-2006	2006-2007	2007-2008	2008-2009
				Proposed
Income				
Restricted income	\$82,128.00	\$272,788.42	\$506,708.24	\$475,708.70
Unrestricted income	\$17,932.56	\$13,828.70	\$14,757.32	\$35,948.30
Net Income	\$100,060.56	\$286,617.12	\$521,465.56	\$511,657.00
Expense				
Fundraising expense	\$16,194.38	\$19,456.63	\$7,553.47	\$25,000.00
Restricted project expense	\$37,946.28	\$148,607.74	\$600,351.26	\$467,076.90
Program/office expense	\$1,466.56	\$7,931.30	\$5,709.98	\$12,050.00
Net Expense	\$55,607.22	\$175,995.67	\$613,614.71	\$504,126.90
Net Income/Expense	\$44,453.34	\$110,621.45	-\$92,149.15	\$7,530.10

List of Attachments:

- 1) Port Susan Bay Targeted Interviews summary report
- 2) Port Susan targeted interview project, summary table of interview information
- 3) Interview guide for Port Susan Bay targeted stakeholder interviews
- 4) List of interviewed stakeholders
- 5) News article: Everett Herald, March 16, 2008 – Health of Port Susan Bay at risk
- 6) News article: Stanwood-Camano News, April 29, 2008 – Tribe seeks protection of fragile waters
- 7) Northwest Straits Foundation profit and loss statement, July 2007-July 2008
- 8) Northwest Straits Foundation most recent tax return form 990

Port Susan Bay Targeted Interviews Summary Report to the Northwest Straits Foundation August 2008

**Prepared by Tom Cowan
With assistance from members of the Port Susan Bay Working Group**

Summary

This report provides background and summarizes the results of 19 stakeholder interviews in Port Susan Bay. These interviews were conducted at the request of the Northwest Straits Foundation with direction from the Port Susan Bay Working Group. The Harder Foundation provided financial support for this effort. Interview information is intended to provide guidance to the Working Group on a vision statement and goals for a Port Susan Bay Marine Stewardship Area.

I. Background

Port Susan Bay's rich estuarine habitat and high biodiversity make it an important place for salmon, Dungeness crab, marine birds, marine mammals, and other wildlife. Port Susan Bay is also important for people: Tribal and non-tribal fishermen, farmers, hunters, birders, kayakers, and landowners all use and appreciate the bay and its uplands in different ways.

Port Susan Bay is bounded on the west by Camano Island and on the east by Snohomish County, with the mouth of the Stillaguamish River in the northern end of the Bay. With its high biodiversity, diverse user groups, and multiple jurisdictional boundaries, Port Susan Bay is a good candidate for a comprehensive ecosystem based management approach. For the past 18 months, Snohomish and Island Marine Resources Committees (MRCs), the Northwest Straits Commission, the Stillaguamish and Tulalip Tribes, Beach Watchers, Shore Stewards, the Nature Conservancy, and a host of other partners (called the Port Susan Bay Working Group) have met several times to lay the initial groundwork for a potential marine stewardship area in Port Susan Bay.

Marine stewardship areas (MSAs) have proven to be successful tools to focus attention and prioritize management decisions in both San Juan MRC and Island MRC. While no one MSA is alike, what's true for most is that they are community-based planning processes that typically target areas of high biodiversity. MSAs can be used to harmonize multiple-use/multiple-value conflicts. Diverse input from stakeholders, concerned citizens, and technical experts is needed to ensure that a potential MSA addresses the right issues and the community's concerns.

Recognizing the need for this kind of information in Port Susan Bay, the Northwest Straits Foundation applied for and received \$15,000 in funding from the Harder

Foundation to conduct a series of targeted stakeholder interviews. In April 2008, the Northwest Straits Foundation contracted with Tom Cowan to carry out this work. This report summarizes interview results and gives recommendations to be used by the Port Susan Bay MSA Working Group.

II. Semi-structured Interviewing

Interview questions, strategy, and interviewees were developed and selected in close partnership with a steering committee consisting of a subgroup of the Port Susan Bay MSA Working Group. The steering committee consists of six members representing the Snohomish and Island MRC, Snohomish County planning staff, Tulalip Tribes, Shore Stewards, and Beach Watchers.

Potential interviewees were proposed by steering committee members and ranked according to criteria developed by the steering committee to ensure broad community participation and representation of diverse interest groups.

A semi-structured interview methodology (Kvale 1996) was used throughout this project. *The Sage Encyclopedia of Social Science Research Methods* characterizes a semi-structured interview as having:

a flexible and fluid structure, unlike structured interviews, which contain a structured sequence of questions to be asked in the same way of all interviewees. The structure of a semi-structured interview is usually organized around an aide memoire or interview guide. This contains topics, themes, or areas to be covered during the course of the interview, rather than a sequenced script of standardized questions. The aim is usually to ensure flexibility in how and in what sequence questions are asked, and in whether and how particular areas might be followed up and developed with different interviewees. This is so that the interview can be shaped by the interviewee's own understanding as well as the researcher's interests, and unexpected themes can emerge (Lewis-Beck and Bryman 2003).

This method was selected in recognition of the need to have real conversations with interviewees in order to understand their depth of experience with Port Susan Bay. With only 15-20 interviews planned, this level of depth was necessary to provide the information needed for a vision statement and goals for a Port Susan Bay MSA. In the future, focus groups and other methods designed to reach more people at less depth will be needed to further flush out stakeholder's views on Port Susan.

The consultant collaborated with the steering committee to develop an interview guide consisting of question themes, specific questions, and an interview strategy. The interview guide was developed to help the interviewer maintain consistency between interviewees but still pursue individual lines of inquiry as opportunities arose. The Interview guide used in this project is provided as a separate file.

To ensure that all interviewees were provided with the same information about the project, a prepared statement was read by the consultant. This statement described the

project and how information from the interview will be used. It is provided as a separate file.

III. A Sense of Place

Questions were designed to reveal an interviewee's sense of place for Port Susan Bay, to understand how the bay has changed over time, to compare interviewees' visions of Port Susan Bay for the future, and to gauge interest in participation in a community-driven conservation planning process for the Bay. Interview questions were crafted around themes to understand how people use Port Susan Bay, what specific locations are important and why, how experiences with Port Susan Bay have changed over time, perceptions of environmental health, and what a desirable future for Port Susan Bay would be.

Sense of place is a concept with roots in human geography (Tuan 1977) that is gaining traction as a resource management planning tool (Stedman 1999, Geerlofs 2005). Recognizing the value of Port Susan Bay as a place that holds unique meanings, attachments, and satisfactions for stakeholders can reveal the Bay's important social and environmental attributes, as well as perceived threats to those attributes. Understanding that different people hold a different sense of place for Port Susan Bay can reveal where agreement or conflicts might occur during a planning process. Sense of place complements chemical, biological, economic, physical and other kinds of analyses used in conservation planning.

IV. Discussion and Report on Interviews

Nineteen interviews were conducted with a diverse group of state, local and tribal government officials, involved stakeholders and nearby property owners to identify experiences, perceptions, and the importance of Port Susan Bay and to also investigate the concept of establishing a marine stewardship area or initiating a community-based planning process. It was a very pleasurable experience to talk with the variety of people and learn about the history and excitement surrounding Port Susan Bay.

Interviews were conducted primarily in July, 2008 and they generally lasted 40 to 60 minutes. Five were in-person interviews held in Snohomish or Island counties and 14 were conducted by telephone. From the original ranked list of interviewees, only two declined and we were unable to contact two others. With the help of the steering committee, substitutes were identified and interviews were conducted.

It is estimated that the 19 people interviewed had a total of 776 years of experience living on and/or using Port Susan Bay for an amazing average of nearly 41 years each. While this contributed considerably to the richness of the feedback, it also may be indicative that with many newer residents in the area, the interviewees may not be fully representative of the community as a whole.

Other than the considerable time it took to contact and schedule interviews, there were no procedural problems. All interviewees readily gave permission to share the interview notes with the Working Group, however, broader distribution of the notes was not requested and should not happen without permission. Also, actual quotes from the interviewees were captured in some of the individual interview notes, however, permission was not requested to use them in any report that may go beyond the Working Group.

The semi-structured interview process worked well, especially for property owners and stakeholders with interests in protecting or restoring the Bay. For government and tribal officials and those with primarily a professional relationship with the Bay and its issues, it was necessary to move slightly away from the “place experience” and “place meaning” themes in order to capture important input. With little exception, the interviews were quite conversational and people weren’t hesitant at all to speak freely.

The interview guide was very helpful in ensuring consistency in the interviews. The five themes were laid out well as evidenced by the fact that very often the interviewee would transition to the next theme without being prompted, which helped keep a nice flow to the conversation.

V. Key Themes and Differences

The following attempts to capture key themes, points of difference and potential goals for a marine stewardship area. By its nature a summary is generalized. In order to fully grasp key issues and considerations, it is necessary to read each individual interview summary. While it will take an investment in time, it’s the best way to understand the variety of points of view and for the Working Group to draw conclusions as to next steps. The complete set of interview notes are attached as a separate document.

Because permission was not given to share interview notes beyond the Working Group, a summary table is also provided as an attachment, which provides detail beyond the summary below but does not attribute names to information. This table is more appropriate to share beyond the working group.

Everyone seems passionate about Port Susan Bay. There may be a wide variety of reasons, but there is no question that the Bay is important. Many of the interviewees had spent all or a major portion of their lives living on and/or using the Bay. The many stories about personal experiences with the Bay were revealing about how strongly people feel about it.

Most of the interviewees recalled abundant wildlife and recreational opportunities like fishing, crabbing, boating, swimming, bird watching and beach walking as primary memories.

There are many favorite places, but people identified locations at the northern end of the Bay more than elsewhere.

There was a wide variety of perceptions about the environmental health of the Bay. Most people believe the health is poor and getting worse. Continuing and increasing sedimentation was cited most frequently as the biggest problem and failing septics and other pollution sources are of concern as well. There was widespread concern regarding the decline in fish, especially salmon, crabs, birds and other wildlife.

Several people recognize that the health of Port Susan Bay is poor, but emphasized that it is improving and pointed to scientific studies that demonstrate improvements. Many reported that Spartina, once a significant threat to the Bay, is now under control thanks to the efforts of government and volunteers. A couple of people noted that the environmental health of the Bay is good and a couple of people felt that they couldn't assess the health.

Most people see the need for protection and prevention actions in Port Susan Bay, however, there wasn't consensus on what needs to be done. The most common concerns expressed were impacts from residential development and when asked for more specifics, septics, stormwater, tree removal and general water quality were mentioned by several people. Protection from increased sedimentation, flooding and farm pollution was mentioned as well as protecting public access and the ability to farm.

When discussing restoration, a variety of actions were called for including maintaining the dikes, removing the dikes, septics repair, Spartina removal, introduce woody debris, more dredging, remove derelict fishing gear, wetlands restoration and revegetate the shorelines. Two people expressed that no restoration was needed.

Not surprisingly, many activities were identified as important to maintain. Leading the list was recreational fishing and numerous people also mentioned bird watching, crabbing, boating, and general public access to recreation activities like beach walking and picnicking. Less frequently, but still identified more than once were hunting, tribal fishing, swimming, farming and clamming.

Teasing out responses to the "how can a better future for Port Susan Bay be achieved" theme was the most difficult part of the interviews. Some people repeated what they had said about protection and restoration and for a few it was not easy for them to discuss processes that may help them achieve stated goals.

Key themes for engaging the community were recognition that broad public involvement was necessary for any successful effort and that stakeholder collaboration was also a key ingredient. Several people identified that government (especially both counties) leadership and dedication is needed, as well as tribal involvement. It was broadly recognized that, without adequate funding, efforts would be unsuccessful. Public education was consistently cited as essential. The Beach Watchers and Shore Stewards programs were mentioned as good models.

With the exception of only a couple of people, the interviewees enthusiastically welcomed the opportunity to participate in a community-based planning process. Some expressed that they would be obligated because they represent a stakeholder group, but most people genuinely feel it is important to participate if the result is a better Port Susan Bay. A few skepticisms were expressed, but most were refreshingly supportive.

VI. Potential Goals for a Marine Stewardship Area

The Working Group intends to use the results of the targeted interviews to prepare a vision and goals statement for a potential Port Susan Bay Marine Stewardship Area. In reviewing the one-page **Port Susan Bay MSA Summary** prepared by Jen Seigny and Chrys Bertolotto, the Actions/Benefits identified were all supported by the results of the interviews. In particular the interviews brought out that:

- Port Susan Bay is a distinct area with specific beneficial resources and problems.
- There are numerous potential protection and restoration activities.
- Collaboration would provide a win-win for many interests.
- Designation of Port Susan Bay as a marine atewardship area would focus and improve communication.
- A marine stewardship area designation would help leverage outside funding for action.

In developing a process for proceeding with a MSA, the Working Group may want to consider ideas including the following:

- Place “bookends” around a potential MSA. San Juan County was willing to designate its marine waters a MSA prior to any planning process results partly because a decision was made that the MSA would be voluntary and would use education and incentives rather than regulations.
- Recognize early the potential difficulties of working with two counties and two tribes on a common designation and ultimately a common plan. Clear communication is very important.
- Seek partnerships that will provide staff support and funding. The Nature Conservancy invested valuable time and money in leading the planning process for the San Juan County MSA.
- Emphasize that one of the main benefits of a MSA is that the community can speak with one voice. Prior to the MSA in San Juan County, decisions were made in an uncoordinated manner as different interests often became the “squeaky wheel that got its way.”
- Ensure that the planning process is truly community-based. San Juan County held numerous workshops and reached out to the public for input frequently. This is a major reason for its success and widespread support.

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Port Susan Targeted Interview Project, Summary Table of Interview Information—All information derived from actual interview notes

Theme	Response
<p>Key Places: Places or locations around Port Susan Bay specifically mentioned as “favorite” places by interviewees. These places may warrant special protection or investigation in an MSA plan.</p>	<ul style="list-style-type: none"> • Barnum Point (still peaceful and relatively undeveloped) • Caballero Beach • Cama Beach State Park • Camano Head (clamming) • Central Bay out from Kayak Point (crabbing and sea-run cutthroat fishing) • Davis Slough (hunting) • Deeper waters between kayak point and west Camano • Driftwood Shores (water quality may be limiting shellfish harvest) • Hat Island (clamming) • Hermosa Point • Iverson’s spit (warm swimming waters) • Juniper Beach (concerns that crabbing opportunities are down here, others noted that they enjoyed the cabins and resort area) • Kayak Point • Livingston Bay (Whidbey Camano Land Trust owns 3,000 acres of tidelands here. Concerns that crabbing opportunities are down here) • Mouth of Hat Slough (hunting, high biodiversity, soft shell crabs, sturgeon) • Mudflats near middle of bay (great for birding) • South tip of Camano • Speedibah Beach (used to be a great beach seining location) • Sunny Shores Spit • The mouth of the Stilly (abundant wildlife) • The one mile tidal estuarial area from south of the main channel of the Stilly to the residential development • The shorelines of Camano Island • Tide flats at north end of the bay. Mentioned by many interviewees, this is a place where water quality is a major concern. Needs protection. • Triangle Cove • Tulalip Bay • Tulalip bay to Kayak Point (like a sanctuary, wonderful for beach walking and picnicking) • Warm Beach (warm water for swimming, good swan habitat)

<p>Key Human Uses: These are in response to a line of questioning on how interviewee's "use" the Bay. Many of these uses were mentioned by multiple interviewees.</p>	<ul style="list-style-type: none"> • Birding • Boating, sailing • Canoeing • Clamming • Crabbing • Cultural or spiritual events • Enjoying the views • Farming • Fishing—salmon, sturgeon, others • Goose and duck hunting • Kayaking • Playing on the beach • Science • Shoreline walking • Swimming • Visiting friends, barbeques • Visiting parks • Walk dikes • Wildlife viewing
<p>Major Changes: Interviewees expressed many changes that have occurred in Port Susan during the course of their experience with the Bay—some positive and some negative. Responses have been summarized and sorted into categories. Each category contains the views of multiple interviewees.</p>	<ul style="list-style-type: none"> • Changing Habitat: There has been an 80% loss in freshwater wetlands in the last 70 years. Birds have become agriculturally dependent because of altered natural habitats. The once deep lagoon behind driftwood shores is now essentially a mud flat. Hat slough has been opened up. More habitat protection in the bay by land trusts, especially TNC and in Livingston Bay (seen as positive by some, negative by others). Tidal flows have changed beach locations causing growth of alder, fir, and grasses near beaches. • Development increasing, character of the landscape and social structure is changing: Islands of rural landscape remain, but there has been significant development on both the Camano and Snohomish sides of the bay. Not as rural and pristine, more invasive species. Full-time residences dominate, where it used to be primarily summer homes. More traffic. Less activity on the bay: fewer resorts, less sport fishing, less tribal fishing. The Bay's residents are becoming more affluent, less working class, with lots of recent arrivals. • Environmental Improvements: There has been a lot of work over the last decades to improve the health of Port Susan Bay, and in some cases the Bay is responding. Spartina has invaded, but is being controlled. Fecal pollution is improving because of better practices by farmers, who apply manure to their fields rather than dumping it into irrigation ditches (though other interviewees note that many

	<p>beaches are closed to clamming because of fecal coliform levels). Swans began to frequent the bay in the 1970s. This is now one of the top shore bird sites on the Pacific Coast. Many more swans and geese than ever before. Could be due to conversion of agricultural land elsewhere. Eight years ago, shellfish beds were polluted, now efforts have been made to pinpoint problems and fecal levels are reduced. Derelict fishing gear is being removed. The bay is slowly healing.</p> <ul style="list-style-type: none"> • Loss of marine resources: Long-term residents note fewer fish and crabs in the bay then there were in the past. No more of the flounder or big sole. No more salmon like there used to be and less fishing opportunities over all. Loss of clamming and crabbing opportunities because of water quality concerns. Soft shell clam harvesting was noted by several respondents as a past activity, but doesn't seem to be as strong as it was in the past. • Perceptions of beautiful Bay with declining water quality: Superficially the Bay looks like it hasn't changed much over time, but it is not as clean as it was in the past. • Sedimentation increasing: Nearly all respondents note that siltation and sedimentation is a worsening problem, especially at the head of the Bay. There has been considerable degradation in Port Susan's estuarine environment in recent years (some disagreement on this between interviewees).
Remaining Ecological Capital:	<ul style="list-style-type: none"> • The bay continues to be a major "wildlife corridor" for deer, river otter, birds, seals, crabs, and fish. • Native plant life remains • Warm water for swimming • The bay is important for the sheer numbers of birds and salmon that use it • While the river channels have moved and sedimentation has occurred, Port Susan remains remarkably the same over the last 40 years • Whales still use the bay to feed • Bird populations are abundant and healthy • Iverson Spit was protected with money from the state

<p>Existing Social, Political, Capital and Infrastructure:</p>	<ul style="list-style-type: none"> • Larger farms are cleaning up their act because of regulations and economics. • Snohomish County and the community have been successful in fighting <i>spartina</i>. • Upgraded sewage treatment plant in Stanwood • Puget Sound Partnership is seen as a key potential partner for protecting or restoring the Bay • There has been an increase in environmental education and awareness • Beach Watchers are engaging the public • MRCs are making elected officials aware of issues in Port Susan Bay.
<p>Threats to the Health of the Bay: Responses have been summarized sorted into categories. Each category contains the views of multiple interviewees.</p>	<ul style="list-style-type: none"> • Circulation and Sedimentation: Siltation and sedimentation, particularly in northern part of Bay seem to be changing circulation and leading to stagnation and toxicity. <u>This was identified by many of the interviewees.</u> Land slides are closing off access to salmon habitat in the watershed and may be a source of siltation. Flooding is a problem, as is saltwater intrusion into wells (may not be related to sedimentation and circulation). • Habitat Changes and Loss: Upland development and land use changes further up the Stilly in places like Darrington and Oso are leading to loss of habitat for salmon. A major new development at Warm Beach was mentioned by several interviewees as a threat to Port Susan. Bulkheads on beaches were noted as a threat. Conversely, with rip-rap no longer an easy option, shoreline erosion is occurring. • Management and Policy: There is inadequate enforcement of environmental standards. Lack of beach access and boat launches makes Port Susan Bay an aloof and unapproachable place. It is a bay that is looked at but not publicly used much and therefore is seen as a conservation area. Port Susan seems like Snohomish County to most of the people in Island County, so there's not much attention given to it by Island County government. There are many competing uses of the bay, for example salmon restoration may not be good for shorebirds and could result in a net loss of wildlife • Non-native Species: <i>Spartina</i> is identified as a threat which is improving through grass roots efforts and good management. California sea lions are displacing Steller sea lions (not non-native, but a shift in populations). • Water Quality: Poor water quality, particularly in northern part of Bay, limits shellfish harvest. Failing septic systems were mentioned by many of the interviewees. Fertilizers and excess nutrients in estuarine waters. Some of this is from cattle farming upstream. Waste following the fourth of July was noted as a source of pollution.

<p>What needs to be done in Port Susan?: There were a wide range of comments about specific actions to protect and restore Port Susan, as well as comments on what kind of overall process is needed. Responses have been summarized and sorted into categories. Each category contains the views of multiple interviewees.</p>	<ul style="list-style-type: none"> • Control Sedimentation: Need to develop ways to retard siltation and sedimentation. Estuaries that have been filled in need to be restored. There are restoration opportunities, such as opening South Slough by removing aggregate. Need to take a holistic approach to reducing sedimentation, there may be trade offs. River dredging needs to happen on a regular basis. • Education and Outreach: Start with the schools for public education. Outreach is necessary if you do a strategic plan for PSB. More publicity is needed about what activities are taking place. Education must move past producing flyers towards better public involvement and leadership. Work together for a common good through better community partnerships and education. Individuals need to take responsibility for their actions. • Habitat Protection: Leave mud flats as is and protect bay from river sedimentation. Limit development of the shoreline and no new large developments. More information is needed before pursuing salmon work. Maintain bluffs by discouraging inappropriate development. Protect of wildlife habitat from development and logging. Protect forage fish beaches. Need to create firm boundaries and strong zoning to protect forests and unstable bluffs. • Improve Water Quality: Public needs to be advocates and good stewards—start by cleaning up septic systems. Utilize natural pollution collection points, like flood control districts, which can be used like constructed wetlands. Codes should allow for existing developments to use central treatment, rather than septic systems. More stormwater control needed. Treat Warm Beach stormwater. More protection could be provided by a Surface Water Management District, which could curb runoff and provide LID education. • Maintaining key existing uses: Maintain hunting and agriculture. Don't eliminate productive farmland with restoration, instead limit tree removal, don't permit houses near the beaches. Look for ways to gain new efficiencies in rules. For example, encourage joint use—habitat that works for both the ecology and agriculture. There's a need to recognize that farming and infrastructure are important to the area. • Process (there was a wide range of responses on this subject, as captured here): <ul style="list-style-type: none"> ○ Need strong leadership, accountability and environmental watchdogs to save the bay—

	<p>consensus may not work.</p> <ul style="list-style-type: none"> ○ Community leaders can serve as spokespeople for the Bay. Public education is needed, and any conservation planning process must include the ability for public input. ○ A collaborative effort to work with all stakeholders with the aim of accessing Puget Sound Partnership funding to protect and restore the Bay. ○ Need a community-based planning process, but concern that there's already multiple activities going on in Port Susan like this one. Planning processes need to include tribes ○ Take a macro approach to protecting the bay, rather than species by species. ○ The public needs to be involved because only collaborative efforts will work. Governments need to work outside the bureaucratic box by working with private and public organizations and agencies with power. ○ Improve coordination between the two counties and tribes, and improved connections between Camano residents and the Tulalip Tribes ○ A community-based planning process would be complimentary to existing programs led by Surface Water Management, the tribes, the MRC, and the Puget Sound Partnership. The challenge is to not duplicate effort ○ Must engage all interests, a proactive process is better than a reactionary one. Be fair to everyone involved ○ There is a need to look at all interests in the bay, not just focus on a single issue ○ Don't take five years to write the plan and don't reinvent the wheel ○ Need better community cohesiveness as well as education ○ The people that live in along the bay, rather than elsewhere should have the larger voice in decision making ○ Non-regulatory voluntary goals are best. Don't create a "preserve". ○ Invest more money in the field, less on studies <ul style="list-style-type: none"> ● Public Access: Maintain public access for swimming and recreational activities. More public access to beaches, kayak access, continued bird watching and maintenance of scenic views. There's so much private property in Port Susan. The public needs to be involved in a solution for recreational, economic, and residential reasons. Maintain access for hunting and recreation. ● Respecting Cultural Traditions: Need to protect cultural and spiritual values in the bay. ● Restoration (a wide range, including "no need for restoration"): Focus restoration efforts on the estuary—remove Scotch Broom to protect native plants, consider dike restoration, locate livestock in suitable areas. Restoration strategies could include dredging the Stilly up to Florence, reforestation, and planting riparian vegetation. Dikes need to be maintained and raised over time to increase navigable waters for kayaking, canoeing, and fishing. Restore Christofferson Creek for salmon use. More tidelands restoration by TNC. Restore shellfish habitat by planting clams and restoring gravel.
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	<p>Place woody debris in pockets and channels. Remove more derelict fishing gear. Restoring habitat to historic or prehistoric levels may be unrealistic.</p> <ul style="list-style-type: none"> • Species Management: Close crabbing for two years to help restore crab populations.
Direct Quotes:	<ul style="list-style-type: none"> • “It would be a shame if the health of Port Susan Bay is lost” • “The bay is in relatively decent shape” • “Don’t try to fix things when you don’t understand it all and don’t sacrifice one thing to benefit another”—on potential negative effects to sturgeon caused by salmon restoration activities • On the ability of the bay to support fisheries: “We’ve hit bottom and are now working our way up”. • “You can’t knock down a cabin and build a 5,000 square foot home on an old septic system” • “You need to learn to live off the water because some time you may need to bring food to the table for your family”. • On the fourth of July and fireworks waste: “We treasure [the bay] 364 days a year and trash it on July 4th” • On the need for public support: “The public has to see a problem before it is willing to consider supporting solutions”. • On working together with hunters, farmers, birders, and fishers: There is value in collaborative work including all interests” • “Collectively, there is abundant knowledge in the community and when the public is involve and heard, then things seem to move forward”. • “I wouldn’t eat the fish or shellfish from Port Susan Bay because they are polluted”. • “Educate before you regulate” • “Build on what you got” by using Beach Watchers and Shore Stewards • “Everyone needs to take responsibility for their own actions” • “Don’t tell but help teach”—on the government’s role in engaging the public • “Achieving a better future for Port Susan Bay requires changing human values”. • “The more science you have the easier it is to narrow down the problems”. • “Preservation is not just saving it, but allowing for future use”. • “Look at the warning signs and rely on science to show what’s needed”. • “Yes, people need a place to live, but it would be wrong to lose the flavor of what we have in PSB” • “We are winning the battle with invasive <i>spartina</i>”

Interview Guide for Port Susan Bay Targeted Stakeholder Interviews

Interviewee:

Interviewer:

Date:

Location:

Project Research Question:		
Question Themes	Specific Questions	Notes
Theme #1: Basic Information	1: Where do you live/work on Port Susan Bay? 2: What is your occupation?	
Theme #2: Past Experience: What kind of place do you remember Port Susan Bay being in the past?	1: How long have you lived/worked in Port Susan Bay? 2: Can you describe your earliest memories of Port Susan? 3: How has Port Susan changed since then?	Establishing timeline Establishing a baseline How has the baseline shifted?
Theme #3: Place Meaning: What kind of place is Port Susan Bay today?	1: Can you describe Port Susan today? What kind of a place is it? 2: What are some of your favorite locations in and around Port Susan Bay? Why are these places important? Bay, uplands, river? 3: How do you most often "use" Port Susan Bay? 4: How do you perceive the environmental health of Port Susan Bay? 5. Do you think Port Susan is adequately protected?	Trying to get at a subjective geographic description of PSB--Are Port Susan and the uplands linked in people's minds? Hot spots: Areas to target for protection--Likely to be areas that people are strongly attached to, big changes in these areas will likely create conflict. Trying to get the interviewee to articulate their opinion of the highest and best uses of the bay. What are the uses, how might these conflict with other interviewees? What would a potential MSA address Does interviewee perceive PSB as improving or declining.

Question Themes	Specific Questions	Notes
Theme #4: Future: What kind of place would you like Port Susan to be?	<p>1: What places or conditions would you like to see protected in Port Susan?</p> <p>2: What places or conditions would you like to see restored in Port Susan?</p> <p>3: What activities or uses of Port Susan would you like to see maintained?</p>	<p>More specific geographical focus.</p> <p>More specific geographical or physical focus</p> <p>Helps gauge whether interviewee has more environmental (habitat, etc.) focus or activities (fishing, recreation, etc.) focus</p>
Theme #5: How can a better future for Port Susan be achieved?	<p>1: What do you think needs to be done to bring about the kind of future for Port Susan that you have articulated?</p> <p>2: Does the public have a role in protecting Port Susan Bay? If so, what is it?</p> <p>3: What do you feel is the best way to engage the community in bringing about the future for Port Susan that you have articulated?</p> <p>4: Are you willing to participate in a community-based planning process?</p>	<p>Probes for specifics</p> <p>Value of public involvement versus government action</p> <p>Is interviewee interested in a planning process or perhaps simply education or monitoring.</p> <p>Is interviewee interested in investing time and effort.</p>
Theme #6: Is a Port Susan Marine Stewardship Area appropriate?	<p>1: Are you familiar with the established Marine Stewardship Areas in Island and San Juan Counties?</p> <p>2: Is the concept applicable to Port Susan?</p> <p>3: Would a Port Susan MSA complement or conflict with the Lower Stillaguamish Strategic Planning Initiative?</p>	<p>Provides opportunity to discuss ideas.</p> <p>Is an MSA a non-starter for PSB.</p> <p>How can future efforts be coordinated.</p>

Additional Post Interview Notes:

**Northwest Straits Foundation
List of Interviewed Stakeholders
Port Susan Bay Marine Stewardship Area Stakeholder Interview Project
August 20, 2008**

Interviewee and Affiliation

- Bernie Horton, Warm Beach Resident
- Carolyn Barnum DiLorenzo, Owner of Barnum Point Inn
- Chris Hilton, Whidbey/Camano Land Trust
- Chuck Hazelton, Long-time Resident and Chair, Stillaguamish River Flood Control District
- Cindy Ridgeway, Shore Steward and Beach Watcher
- Dianne W. White, Mayor of Stanwood
- Ed McDowell, Director of Warm Beach Christian Camp and Conference Center
- Herman Williams Sr., Tulalip Elder and Shoreline Land Owner
- John Dean, Island County Commissioner
- John Koster, Snohomish County Councilmember
- Martha Jordan, Pilchuck Audubon
- Mary Margaret Haugen, State Senator
- Ray Fryberg, Director of Tulalip Tribes Fisheries
- Rone Brewer, Public Access and Hunting Advocate
- Ruth Milner, WDFW Shorebird Expert
- Shawn Yanity, Stillaguamish Tribal Chair and Fisheries Manager
- Skip Ingraham, Long-time Camano Resident
- Tom Eisenberg, Shore Stewards and Friends of Camano Island Parks
- Tristan Klesick, Small-scale organic farmer

Published: Sunday, March 16, 2008

Health of Port Susan Bay at risk

The Tulalip and Stillaguamish tribes want to partner with two counties to protect the area.

By [Krista J. Kapralos](#)

Herald Writer

Two local American Indian tribes want to add an extra layer of protection for the Western sandpipers, snow geese, short-eared owls, Chinook salmon and other species that thrive in Port Susan Bay.

The Tulalip and Stillaguamish tribes want Snohomish and Island counties to designate the bay a Marine Stewardship Area. The designation won't carry any new regulations, but it will create a partnership between the counties and the tribes to protect the area.

"The idea is to get people together to figure out what strategies and actions are best going to protect this ecosystem," said Kit Rawson, a fisheries biologist for the Tulalip Tribes.

A stewardship designation, which would allow fishing and other activities, is different than a protection designation, which could result in the ban of boats and other uses, said Terry Williams, an environmental policymaker with the Tulalip Tribes.

The salmon that skitter into the bay from the mouth of the Stillaguamish River may be at risk from contaminants, but local tribes also want to protect their right to responsibly catch those fish, he said.

"We talked about making it a Marine Protected Area, but in that case you close up all the fishing and everything else," Williams said. "What we need is to protect the habitat, but we don't want to close down state or tribal fisheries."

The partnership's first goal would be to determine the specific factors that threaten the health of Port Susan, he said. From there, the counties and tribes would create a plan to protect the area.

Port Susan Bay is at the mouth of the Stillaguamish River in northern Snohomish County, sheltered between the arch of Camano Island and the mainland.

The bay is the state's southernmost biological "hot spot," said Stef Frenzl, a Snohomish County employee who specializes in environmental protection. The area is prized for the abundance and diversity of the species that live there.

"Here we have an opportunity to keep it a biological hot spot, if we plan wisely," he said.

Port Susan Bay is bordered by a 4,000-acre preserve managed by The Nature Conservancy, an international nonprofit that works to protect the environment. Trips to the preserve are infrequent and carefully planned to minimize the impact on the land.

But the water that laps up toward the preserve is at constant risk of damage due to pollutants found in the Puget Sound region, Rawson said.

"The impacts of increased population and habitat modifications bring contaminants that come into the land," he said. "It all affects the marine ecosystem."

Both tribes have begun meeting with Marine Resource Committees from Island and Snohomish counties to create a plan to protect the area. The process is in its earliest stages, but officials on all sides hope they ultimately can determine the threats to the bay and make the Marine Stewardship Area designation official.

It's unclear how long the process could take, Frenzl said.

Rawson, on behalf of the interests of the Tulalip Tribes, helped San Juan County officials designate the entire county as a Marine Stewardship Area in 2004. That process began in 1996, when that county formed a Marine Resources Committee that organized meetings with local agencies and community members.

It wasn't until last July that the San Juan County Council approved a Marine Stewardship Area plan.

The San Juan plan, which identified oil spills, climate change, invasive species and other factors as threats, doesn't limit fishing or boating. Instead, the plan suggests actions, including reducing the harvest of greenling and rockfish, creating customer demand for "green" products and increasing monitoring of upland activities that affect the marine ecosystem.

The San Juan plan likely will be used as a model for the Port Susan Bay plan, Rawson said.

The tribes aren't ignoring other areas, Williams said.

"Overall, we're looking at the fact that the Puget Sound is in trouble," he said. "This is one step in looking at the broader issue."

Reporter Krista J. Kapralos: 425-339-3422 or kkapralos@heraldnet.com.

Marine Stewardship Area

A Marine Stewardship Area designation for Port Susan would allow local officials to decide on specific protections instead of a general ban on boating, fishing and other marine activities that sometimes accompany a designation as a federal Marine Protection Area.

Last year, San Juan County and local tribal officials designated that county a Marine Stewardship Area.

Highlights of the San Juan County Marine Stewardship Area:

- n A community and county partnership determines the area's environmental priorities.
- n Businesses will be certified with Enviro-Stars to create demand for local "green" products.
- n A local oil spill response team is in development.
- n Gaps between programs that protect shorelines are being assessed.

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Tribe seeks protection of fragile waters

FROM PAGE 1

Simon Geerlofs, Northwest Straits Commission Marine Program coordinator, agrees that it is vital to protect the 41-square-mile bay.

"Port Susan Bay is one of the true jewels of Puget Sound," said Geerlofs. "Working together with the diverse groups in the area that are interested in sustaining the marine resources and the way of life in Port Susan Bay is a priority for the Northwest Straits Commission."

As experience in both Island and San Juan counties has shown, marine stewardship areas are a great way for the community to articulate marine resource concerns, focus public attention on solutions, and prioritize protection actions, he said.

"Port Susan Bay is both a biological hotspot and also an important place for people," said Geerlofs.

Fishermen, tribal members, farmers, shoreline property owners, hunters, birdwatchers and many other user groups all appreciate and depend on the

bay and its uplands in different ways, he said.

"The long-term sustainability of Port Susan and the area's way of life will depend on a strong dialog between these diverse stakeholders," said Geerlofs.

A Marine Stewardship Area is a community-based planning process that allows the public to identify key marine resource concerns, focus attention on these concerns, and prioritize protection actions.

"This model has been successfully employed in San Juan and Island counties," said Geerlofs. "A similar framework might also be effective in Port Susan."

The Northwest Straits Foundation is currently funding a series of stakeholder interviews to better understand the key issues in Port Susan, he said.

"We're hoping that this information from the community will feed into the vision and goals for a future marine stewardship area," said Geerlofs.

The Nature Conservancy has also offered technical support for the planning process if they

choose to go forward with the designation.

Ongoing recovery efforts are actively taking place at the more than 4,000-acre Port Susan Bay preserve area overseen by the Nature Conservancy.

Last year, the group installed a series of tree-sized logs in two channels of the Stillaguamish River estuary, north of Hatt

Slough in Port Susan Bay, to aide in juvenile salmon rearing.

The National Oceanic and Atmospheric Agency contributed \$70,000 to the project, and the Nature Conservancy's Global Marine Initiative contributed \$10,000.

If the designation moves forward, Jacques White, Nature Conservancy's marine con-

servation program manager in Washington state, will lead the support team.

According to White, the designation is one of many steps which will be needed to truly protect the bay's fragile ecosystem. "A marine stewardship area is a designation as a planning unit and doesn't, in and of itself, carry any special protections," said

White. "It gives these parties — Snohomish and Island counties and the tribes — a way to plan together for the whole area and decide where they want to focus marine conservation work, rather than creating separate plans."

Reporter Rick Wood: 629-8066 ext. 104 or rwood@sc-news.com.



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Northwest Straits Marine Conservation Foundation

Profit & Loss

July 2007 through July 2008
Jul 07 - Jul 08

Ordinary Income/Expense

Income

Promotional mugs	84.00
Event Income	4,750.00
Uncategorized Income	262.50
Contributions	740.01
Dedicated grant income	
Island County MRC	500.00
Snohomish County MRC	7,500.00
Shore Stewards-Beach Watchers	56,252.92
Creosote Removal	105,467.00
Derelict Gear Program	390,581.34
WSU - Shore Stewards	38,466.98
Dedicated grant income - Other	15,000.00
Total Dedicated grant income	613,768.24
Dedicated grants - overhead	2,145.00
Interest income	1,805.73
Total Income	623,555.48

Expense

Bank Service Charge	45.00
Miscellaneous	240.99
Accounting	1,550.85
Event Expenses	
MRC Conference Expense	2,100.00
Event Expenses - Other	631.91
Total Event Expenses	2,731.91
Contracted Services	
Development Director	1,207.76
Grantwriting	7,312.04
Contracted Services - Other	632.50
Total Contracted Services	9,152.30
Gift	345.37
Promotional Materials	552.50
Dedicated grant expense	
Project Management	2,542.50
Administration	36,083.39
Contractual Services	131,742.06
Derelict Gear Removal	
Project Management	6,952.00
Contractual Srvcs	404,481.83
Administration	27,000.00

Northwest Straits Marine Conservation Foundation

Profit & Loss

July 2007 through July 2008
Jul 07 - Jul 08

Survey	3,332.36
Removal operations	3,271.36
Total Derelict Gear Removal	445,037.55
Dedicated grant expense - Other	44,750.00
Total Dedicated grant expense	660,155.50
Fees	60.00
Insurance	310.00
Licenses	0.00
Office expense	995.00
Total Expense	676,139.42
Net Ordinary Income	-52,583.94
Net Income	-52,583.94

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OMB No. 1545-0047

2006Department of the Treasury
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benefit trust or private foundation)

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- ☐ Address change
☐ Name change
☐ Initial return
☐ Final return
☐ Amended return
☐ Application pending

Please use IRS label or print or type. See Specific Instructions.

C Name of organization
**NORTHWEST STRAITS MARINE
CONSERVATION FOUNDATION****D** Employer identification number**91-2147136**

Number and street (or P.O. box if mail is not delivered to street address)

Room/suite

E Telephone number**10441 BAYVIEW-EDISON RD.****360-428-1045**

City or town, state or country, and ZIP + 4

MT. VERNON, WA 98273**F** Accounting method: ☐ Cash ☒ Accrual
☐ Other (specify) ▶

• Section 501(c)(3) organizations and 4947(a)(1) nonexempt charitable trusts must attach a completed Schedule A (Form 990 or 990-EZ).

H and **I** are not applicable to section 527 organizations.**H(a)** Is this a group return for affiliates? ☐ Yes ☒ No**H(b)** If "Yes," enter number of affiliates ▶ **N/A****H(c)** Are all affiliates included? **N/A** ☐ Yes ☐ No
(If "No," attach a list.)**H(d)** Is this a separate return filed by an organization covered by a group ruling? ☐ Yes ☒ No**I** Group Exemption Number ▶ **N/A****M** Check ☐ if the organization is not required to attach Sch. B (Form 990, 990-EZ, or 990-PF).**G** Website: ▶ **N/A****J** Organization type (check only one) ☒ 501(c)(3) (insert no.) ☐ 4947(a)(1) or ☐ 527**K** Check here ☐ if the organization is not a 509(a)(3) supporting organization and its gross receipts are normally not more than \$25,000. A return is not required, but if the organization chooses to file a return, be sure to file a complete return.**L** Gross receipts: Add lines 6b, 8b, 9b, and 10b to line 12 ▶**286,295.****Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances**

Revenue	1 Contributions, gifts, grants, and similar amounts received:			
	a Contributions to donor advised funds	1a		
	b Direct public support (not included on line 1a)	1b	219,875.	
	c Indirect public support (not included on line 1a)	1c		
	d Government contributions (grants) (not included on line 1a)	1d	63,233.	
	e Total (add lines 1a through 1d) (cash \$ 283,108. noncash \$)	1e	283,108.	
	2 Program service revenue including government fees and contracts (from Part VII, line 93)	2	471.	
	3 Membership dues and assessments	3		
	4 Interest on savings and temporary cash investments	4	2,668.	
	5 Dividends and interest from securities	5		
	6 a Gross rents	6a		
	b Less: rental expenses	6b		
c Net rental income or (loss). Subtract line 6b from line 6a	6c			
7 Other investment income (describe)	7			
Expenses	8 a Gross amount from sales of assets other than inventory	(A) Securities	8a	(B) Other
	b Less: cost or other basis and sales expenses		8b	
	c Gain or (loss) (attach schedule)		8c	
	d Net gain or (loss). Combine line 8c, columns (A) and (B)		8d	
	9 Special events and activities (attach schedule). If any amount is from gaming, check here <input type="checkbox"/>			
	a Gross revenue (not including \$ 0. of contributions reported on line 1b)	9a	48.	
	b Less: direct expenses other than fundraising expenses	9b		
	c Net income or (loss) from special events. Subtract line 9b from line 9a	9c	SEE STATEMENT 1	48.
	10 a Gross sales of inventory, less returns and allowances	10a		
	b Less: cost of goods sold	10b		
	c Gross profit or (loss) from sales of inventory (attach schedule). Subtract line 10b from line 10a	10c		
	Net Assets	11 Other revenue (from Part VII, line 103)	11	
12 Total revenue. Add lines 1e, 2, 3, 4, 5, 6c, 7, 8d, 9c, 10c, and 11		12	286,295.	
13 Program services (from line 44, column (B))		13	154,493.	
14 Management and general (from line 44, column (C))		14	3,306.	
15 Fundraising (from line 44, column (D))		15	20,274.	
Net Assets	16 Payments to affiliates (attach schedule)	16		
	17 Total expenses. Add lines 16 and 44, column (A)	17	178,073.	
	18 Excess or (deficit) for the year. Subtract line 17 from line 12	18	108,222.	
	19 Net assets or fund balances at beginning of year (from line 73, column (A))	19	148,897.	
	20 Other changes in net assets or fund balances (attach explanation)	20	0.	
21 Net assets or fund balances at end of year. Combine lines 18, 19, and 20	21	257,119.		

623001
01-18-07

LHA For Privacy Act and Paperwork Reduction Act Notice, see the separate instructions.

Form 990 (2006)

**NORTHWEST STRAITS MARINE
CONSERVATION FOUNDATION**

Form 990 (2006)

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**Part II Statement of
Functional Expenses**

All organizations must complete column (A). Columns (B), (C), and (D) are required for section 501(c)(3) and (4) organizations and section 4947(a)(1) nonexempt charitable trusts but optional for others.

Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I.	(A) Total	(B) Program services	(C) Management and general	(D) Fundraising
22a Grants paid from donor advised funds (attach schedule) (cash \$ <u>0</u> • noncash \$ <u>0</u> .) If this amount includes foreign grants, check here <input type="checkbox"/>				
22b Other grants and allocations (attach schedule) (cash \$ <u>0</u> • noncash \$ <u>0</u> .) If this amount includes foreign grants, check here <input type="checkbox"/>				
23 Specific assistance to individuals (attach schedule)				
24 Benefits paid to or for members (attach schedule)				
25a Compensation of current officers, directors, key employees, etc. listed in Part V-A	0.	0.	0.	0.
b Compensation of former officers, directors, key employees, etc. listed in Part V-B	0.	0.	0.	0.
c Compensation and other distributions, not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
26 Salaries and wages of employees not included on lines 25a, b, and c				
27 Pension plan contributions not included on lines 25a, b, and c				
28 Employee benefits not included on lines 25a - 27				
29 Payroll taxes				
30 Professional fundraising fees				
31 Accounting fees	544.		544.	
32 Legal fees	620.	620.		
33 Supplies	650.		650.	
34 Telephone				
35 Postage and shipping	858.	858.		
36 Occupancy				
37 Equipment rental and maintenance				
38 Printing and publications	1,295.		1,295.	
39 Travel	614.	614.		
40 Conferences, conventions, and meetings	5,831.	5,831.		
41 Interest				
42 Depreciation, depletion, etc. (attach schedule)				
43 Other expenses not covered above (itemize):				
a				
b				
c				
d				
e				
f				
g SEE STATEMENT 2	167,661.	146,570.	817.	20,274.
44 Total functional expenses. Add lines 22a through 43g. (Organizations completing columns (B)-(D), carry these totals to lines 13-15)	178,073.	154,493.	3,306.	20,274.

Joint Costs. Check ☐ if you are following SOP 98-2.

Are any joint costs from a combined educational campaign and fundraising solicitation reported in (B) Program services? ☐ Yes ☒ No

If "Yes," enter (i) the aggregate amount of these joint costs \$ N/A; (ii) the amount allocated to Program services \$ N/A;

(iii) the amount allocated to Management and general \$ N/A; and (iv) the amount allocated to Fundraising \$ N/A

623011
01-23-07

Form **990** (2006)

Part III Statement of Program Service Accomplishments (See the instructions.)

Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular organization. How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments.

What is the organization's primary exempt purpose? ►	Program Service Expenses (Required for 501(c)(3) and (4) orgs., and 4947(a)(1) trusts; but optional for others.)
SEE STATEMENT 3	
All organizations must describe their exempt purpose achievements in a clear and concise manner. State the number of clients served, publications issued, etc. Discuss achievements that are not measurable. (Section 501(c)(3) and (4) organizations and 4947(a)(1) nonexempt charitable trusts must also enter the amount of grants and allocations to others.)	
a PROJECTS TO ENHANCE THE BIOLOGICAL DIVERSITY AND HEALTH OF THE NW STRAITS MARINE ECOSYSTEM AND ASSISTED IN THE DERELICT FISHING GEAR REMOVAL EFFORT, WHICH REDUCES SALMON MORTALITY FROM ACCIDENTAL ENTRAPMENT.	
(Grants and allocations \$ 228,831.) If this amount includes foreign grants, check here ► <input type="checkbox"/>	79,075.
b PROJECTS TO ASSIST IN A REGIONAL PROJECT TO REMOVE CREOSOTE CONTAMINATED DEBRIS FROM BEACHES IN THE NW STRAITS.	
(Grants and allocations \$ 6,033.) If this amount includes foreign grants, check here ► <input type="checkbox"/>	6,415.
c CRAB RESTORATION RESEARCH STUDY AIMED AT IDENTIFYING HABITAT USES AND NEEDS OF GRAVID FEMALE DUNGENSESS CRAB IN SNOHOMISH COUNTY MARINE WATERS.	
(Grants and allocations \$ 7,500.) If this amount includes foreign grants, check here ► <input type="checkbox"/>	10,000.
d SHORE STEWARDS - A PROJECT AIMED AT INVOLVING SHORELINE PROPERTY OWNERS AND SHORELINE PROPERTY RESIDENTS AND BUSINESSES IN ADOPTING OCEAN-FRIENDLY MANAGEMENT PRACTICES ON THEIR PROPERTIES.	
(Grants and allocations \$ 25,425.) If this amount includes foreign grants, check here ► <input type="checkbox"/>	49,634.
e Other program services (attach schedule) SEE STATEMENT 4	
(Grants and allocations \$ 1,721.) If this amount includes foreign grants, check here ► <input type="checkbox"/>	9,369.
f Total of Program Service Expenses (should equal line 44, column (B), Program services) ►	154,493.

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**NORTHWEST STRAITS MARINE
CONSERVATION FOUNDATION**

Form 990 (2006)

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Part IV Balance Sheets (See the instructions.)

Note: Where required, attached schedules and amounts within the description column should be for end-of-year amounts only.

		(A) Beginning of year		(B) End of year
Assets	45 Cash - non-interest-bearing	147,850.	45	258,472.
	46 Savings and temporary cash investments		46	
	47 a Accounts receivable		47a	
	b Less: allowance for doubtful accounts		47b	
			47c	
	48 a Pledges receivable		48a	
	b Less: allowance for doubtful accounts		48b	
			48c	
	49 Grants receivable		49	
	50 a Receivables from current and former officers, directors, trustees, and key employees		50a	
	b Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)		50b	
	51 a Other notes and loans receivable		51a	
	b Less: allowance for doubtful accounts		51b	
			51c	
	52 Inventories for sale or use		52	
	53 Prepaid expenses and deferred charges		53	
	54 a Investments - publicly-traded securities	<input type="checkbox"/> Cost <input type="checkbox"/> FMV	54a	
	b Investments - other securities	<input type="checkbox"/> Cost <input type="checkbox"/> FMV	54b	
	55 a Investments - land, buildings, and equipment: basis		55a	
	b Less: accumulated depreciation		55b	
		55c		
56 Investments - other		56		
57 a Land, buildings, and equipment: basis		57a		
b Less: accumulated depreciation		57b		
		57c		
58 Other assets, including program-related investments (describe ►	2,400.	58		
59 Total assets (must equal line 74). Add lines 45 through 58	150,250.	59	258,472.	
Liabilities	60 Accounts payable and accrued expenses		60	
	61 Grants payable		61	
	62 Deferred revenue		62	
	63 Loans from officers, directors, trustees, and key employees		63	
	64 a Tax-exempt bond liabilities		64a	
	b Mortgages and other notes payable		64b	
	65 Other liabilities (describe ► DUE TO WHATCOM MRC	1,353.	65	1,353.
66 Total liabilities. Add lines 60 through 65	1,353.	66	1,353.	
Net Assets or Fund Balances	Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 67 through 69 and lines 73 and 74.			
	67 Unrestricted	41,844.	67	31,505.
	68 Temporarily restricted	107,053.	68	225,614.
	69 Permanently restricted		69	
	Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 70 through 74.			
	70 Capital stock, trust principal, or current funds		70	
	71 Paid-in or capital surplus, or land, building, and equipment fund		71	
	72 Retained earnings, endowment, accumulated income, or other funds		72	
	73 Total net assets or fund balances. Add lines 67 through 69 or lines 70 through 72. (Column (A) must equal line 19 and column (B) must equal line 21)	148,897.	73	257,119.
	74 Total liabilities and net assets/fund balances. Add lines 66 and 73	150,250.	74	258,472.

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Part IV-A Reconciliation of Revenue per Audited Financial Statements With Revenue per Return (See the instructions.)

a	Total revenue, gains, and other support per audited financial statements	a	N/A
b	Amounts included on line a but not on Part I, line 12:		
1	Net unrealized gains on investments	b1	
2	Donated services and use of facilities	b2	
3	Recoveries of prior year grants	b3	
4	Other (specify):	b4	
	Add lines b1 through b4	b	
c	Subtract line b from line a	c	
d	Amounts included on Part I, line 12, but not on line a :		
1	Investment expenses not included on Part I, line 6b	d1	
2	Other (specify):	d2	
	Add lines d1 and d2	d	
e	Total revenue (Part I, line 12). Add lines c and d	e	

Part IV-B Reconciliation of Expenses per Audited Financial Statements With Expenses per Return	
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a Total expenses and losses per audited financial statements		a	N/A
b Amounts included on line a but not on Part I, line 17:			
1 Donated services and use of facilities	b1		
2 Prior year adjustments reported on Part I, line 20	b2		
3 Losses reported on Part I, line 20	b3		
4 Other (specify):	b4		
Add lines b1 through b4		b	
c Subtract line b from line a		c	
d Amounts included on Part I, line 17, but not on line a :			
1 Investment expenses not included on Part I, line 6b	d1		
2 Other (specify):	d2		
Add lines d1 and d2		d	
e Total expenses (Part I, line 17). Add lines c and d		e	

Part V-A Current Officers, Directors, Trustees, and Key Employees (List each person who was an officer, director, trustee, or key employee at any time during the year even if they were not compensated.) (See the instructions.)

[illegible]

Yes	No
-----	----

15

75h

75c

75d

75d

Benefits (If any former officer, director, trustee, or key employee received compensation or other benefits (described below) during the year, list that person below and enter the amount of compensation or other benefits in the appropriate column. See the instructions.)

(A) Name and address

NONE

(B) Loans and Advances

(C) Compensation (if not paid, enter -0-).

(D) Contributions to employee benefit plans & deferred compensation plans

account and
other allowances

Yes	No
-----	----

76

77

78a

N/A

78b

79

80a

SEE STATEMENT 6

9

☐ nonexempt

81a

81b

**NORTHWEST STRAITS MARINE
CONSERVATION FOUNDATION**

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Part VI Other Information (continued)		Yes	No
82 a	Did the organization receive donated services or the use of materials, equipment, or facilities at no charge or at substantially less than fair rental value?		X
b	If "Yes," you may indicate the value of these items here. Do not include this amount as revenue in Part I or as an expense in Part II. (See instructions in Part III.)		
	82b N/A		
83 a	Did the organization comply with the public inspection requirements for returns and exemption applications?	X	
b	Did the organization comply with the disclosure requirements relating to quid pro quo contributions?		
	83b N/A		
84 a	Did the organization solicit any contributions or gifts that were not tax deductible?		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		
	84b N/A		
85	501(c)(4), (5), or (6) organizations. a Were substantially all dues nondeductible by members?		
	85a N/A		
b	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		
	85b N/A		
	If "Yes" was answered to either 85a or 85b, do not complete 85c through 85h below unless the organization received a waiver for proxy tax owed for the prior year.		
c	Dues, assessments, and similar amounts from members		
	85c N/A		
d	Section 162(e) lobbying and political expenditures		
	85d N/A		
e	Aggregate nondeductible amount of section 6033(e)(1)(A) dues notices		
	85e N/A		
f	Taxable amount of lobbying and political expenditures (line 85d less 85e)		
	85f N/A		
g	Does the organization elect to pay the section 6033(e) tax on the amount on line 85f?		
	85g N/A		
h	If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount on line 85f to its reasonable estimate of dues allocable to nondeductible lobbying and political expenditures for the following tax year?		
	85h N/A		
86	501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on line 12		
	86a N/A		
b	Gross receipts, included on line 12, for public use of club facilities		
	86b N/A		
87	501(c)(12) organizations. Enter: a Gross income from members or shareholders		
	87a N/A		
b	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)		
	87b N/A		
88 a	At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or partnership, or an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3?		
	If "Yes," complete Part IX		X
b	At any time during the year, did the organization, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Part XI		X
89 a	501(c)(3) organizations. Enter: Amount of tax imposed on the organization during the year under: section 4911 0 ; section 4912 0 ; section 4955 0		
b	501(c)(3) and 501(c)(4) organizations. Did the organization engage in any section 4958 excess benefit transaction during the year or did it become aware of an excess benefit transaction from a prior year?		
	If "Yes," attach a statement explaining each transaction		X
c	Enter: Amount of tax imposed on the organization managers or disqualified persons during the year under sections 4912, 4955, and 4958		
	0		
d	Enter: Amount of tax on line 89c, above, reimbursed by the organization		
	0		
e	All organizations. At any time during the tax year, was the organization a party to a prohibited tax shelter transaction?		X
f	All organizations. Did the organization acquire a direct or indirect interest in any applicable insurance contract?		X
g	For supporting organizations and sponsoring organizations maintaining donor advised funds. Did the supporting organization, or a fund maintained by a sponsoring organization, have excess business holdings at any time during the year?		X
	89g		
90 a	List the states with which a copy of this return is filed WA		
b	Number of employees employed in the pay period that includes March 12, 2006	90b	0
91 a	The books are in care of TERRY STEVENS Telephone no. 360-428-1045		
	Located at 10441 BAYVIEW-EDISON RD., MT. VERNON, WA ZIP + 4 98273		
b	At any time during the calendar year, did the organization have an interest in or a signature or other authority over a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		X
	If "Yes," enter the name of the foreign country N/A		
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.		
	91b		

Form 990 (2006)

**NORTHWEST STRAITS MARINE
CONSERVATION FOUNDATION**

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Part VI Other Information (continued) **Yes** **No**

- c** At any time during the calendar year, did the organization maintain an office outside of the United States? 91c ☐ ☒
 If "Yes," enter the name of the foreign country N/A
- 92** Section 4947(a)(1) nonexempt charitable trusts filing Form 990 in lieu of Form 1041 - Check here ☐
 and enter the amount of tax-exempt interest received or accrued during the tax year 92 ☐ N/A

Part VII Analysis of Income-Producing Activities (See the instructions.)

	Unrelated business income		Excluded by section 512, 513, or 514		(E) Related or exempt function income
	(A) Business code	(B) Amount	(C) Exclu- sion code	(D) Amount	
93 Program service revenue:					
a RETREAT					471.
b					
c					
d					
e					
f Medicare/Medicaid payments					
g Fees and contracts from government agencies					
94 Membership dues and assessments					
95 Interest on savings and temporary cash investments			14	2,668.	
96 Dividends and interest from securities					
97 Net rental income or (loss) from real estate:					
a debt-financed property					
b not debt-financed property					
98 Net rental income or (loss) from personal property					
99 Other investment income					
100 Gain or (loss) from sales of assets other than inventory					
101 Net income or (loss) from special events			01	48.	
102 Gross profit or (loss) from sales of inventory					
103 Other revenue:					
a					
b					
c					
d					
e					
104 Subtotal (add columns (B), (D), and (E))		0.		2,716.	471.
105 Total (add line 104, columns (B), (D), and (E))					3,187.

Note: Line 105 plus line 1e, Part I, should equal the amount on line 12, Part I.

Part VIII Relationship of Activities to the Accomplishment of Exempt Purposes (See the instructions.)

Line No.	Explain how each activity for which income is reported in column (E) of Part VII contributed importantly to the accomplishment of the organization's exempt purposes (other than by providing funds for such purposes).
93A	THE FOUNDATIONS HOSTS EDUCATIONAL WORKSHOPS FOR MARINE PROTECTED AREAS

Part IX Information Regarding Taxable Subsidiaries and Disregarded Entities (See the instructions.)

(A) Name, address, and EIN of corporation, partnership, or disregarded entity	(B) Percentage of ownership interest	(C) Nature of activities	(D) Total income	(E) End-of-year assets
	%			
N/A	%			
	%			
	%			

Part X Information Regarding Transfers Associated with Personal Benefit Contracts (See the instructions.)

- (a)** Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? ☐ Yes ☒ No
- (b)** Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? ☐ Yes ☒ No
- Note:** If "Yes" to (b), file Form 8870 and Form 4720 (see instructions).

Form **990** (2006)

Part XI Information Regarding Transfers To and From Controlled Entities. Complete only if the organization is a controlling organization as defined in section 512(b)(13). N/A

106 Did the reporting organization make any transfers to a controlled entity as defined in section 512(b)(13) of the Code? If "Yes," complete the schedule below for each controlled entity.

Yes	No

	(A) Name, address, of each controlled entity	(B) Employer Identification Number	(C) Description of transfer	(D) Amount of transfer
a	----- ----- -----			
b	----- ----- -----			
c	----- ----- -----			
Totals				

107 Did the reporting organization receive any transfers from a controlled entity as defined in section 512(b)(13) of the Code? If "Yes," complete the schedule below for each controlled entity.

Yes	No

	(A) Name, address, of each controlled entity	(B) Employer Identification Number	(C) Description of transfer	(D) Amount of transfer
a	----- ----- -----			
b	----- ----- -----			
c	----- ----- -----			
Totals				

108 Did the organization have a binding written contract in effect on August 17, 2006, covering the interest, rents, royalties, and annuities described in question 107 above?

Yes	No

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Please
Sign
Here

Signature of officer

Date

TERRANCE STEVENS, TREASURER

Type or print name and title

Paid
Preparer's
Use OnlyPreparer's
signatureFirm's name (or
yours if
self-employed),
address, and
ZIP + 4METCALF HODGES P.S.
770 E. HOLLY ST
BELLINGHAM, WA 98225

Date

02/12/08

Check if
self-
employed
☐

Preparer's SSN or PTIN (See Gen. Inst. X)

EIN

Phone no. (360) 733-1010

Form 990 (2006)

SCHEDULE A
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Organization Exempt Under Section 501(c)(3)

(Except Private Foundation) and Section 501(e), 501(f), 501(k),
501(n), or 4947(a)(1) Nonexempt Charitable Trust

Supplementary Information-(See separate instructions.)

▶ **MUST** be completed by the above organizations and attached to their Form 990 or 990-EZ

OMB No. 1545-0047

2006

Name of the organization **NORTHWEST STRAITS MARINE
CONSERVATION FOUNDATION**

Employer identification number
91 2147136

Part I Compensation of the Five Highest Paid Employees Other Than Officers, Directors, and Trustees
(See page 2 of the instructions. List each one. If there are none, enter "None.")

(a) Name and address of each employee paid more than \$50,000	(b) Title and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans & deferred compensation	(e) Expense account and other allowances
NONE				
Total number of other employees paid over \$50,000	0			

Part II-A Compensation of the Five Highest Paid Independent Contractors for Professional Services
(See page 2 of the instructions. List each one (whether individuals or firms). If there are none, enter "None.")

(a) Name and address of each independent contractor paid more than \$50,000	(b) Type of service	(c) Compensation
NONE		
Total number of others receiving over \$50,000 for professional services	0	

Part II-B Compensation of the Five Highest Paid Independent Contractors for Other Services
(List each contractor who performed services other than professional services, whether individuals or firms. If there are none, enter "None." See page 2 of the instructions.)

(a) Name and address of each independent contractor paid more than \$50,000	(b) Type of service	(c) Compensation
NONE		
Total number of other contractors receiving over \$50,000 for other services	0	

**NORTHWEST STRAITS MARINE
CONSERVATION FOUNDATION**

Schedule A (Form 990 or 990-EZ) 2006

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Part III Statements About Activities (See page 2 of the instructions.)

	Yes	No
1 During the year, has the organization attempted to influence national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum? If "Yes," enter the total expenses paid or incurred in connection with the lobbying activities ► \$ _____ \$ _____ (Must equal amounts on line 38, Part VI-A, or line i of Part VI-B.)	1	X
Organizations that made an election under section 501(h) by filing Form 5768 must complete Part VI-A. Other organizations checking "Yes" must complete Part VI-B AND attach a statement giving a detailed description of the lobbying activities.		
2 During the year, has the organization, either directly or indirectly, engaged in any of the following acts with any substantial contributors, trustees, directors, officers, creators, key employees, or members of their families, or with any taxable organization with which any such person is affiliated as an officer, director, trustee, majority owner, or principal beneficiary? (If the answer to any question is "Yes," attach a detailed statement explaining the transactions.)		
a Sale, exchange, or leasing of property?		X
b Lending of money or other extension of credit?		X
c Furnishing of goods, services, or facilities?		X
d Payment of compensation (or payment or reimbursement of expenses if more than \$1,000)?		X
e Transfer of any part of its income or assets?		X
3 a Did the organization make grants for scholarships, fellowships, student loans, etc.? (If "Yes," attach an explanation of how the organization determines that recipients qualify to receive payments.)	3a	X
b Did the organization have a section 403(b) annuity plan for its employees?	3b	X
c Did the organization receive or hold an easement for conservation purposes, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," attach a detailed statement	3c	X
d Did the organization provide credit counseling, debt management, credit repair, or debt negotiation services?	3d	X
4 a Did the organization maintain any donor advised funds? If "Yes," complete lines 4b through 4g. If "No," complete lines 4f and 4g	4a	X
b Did the organization make any taxable distributions under section 4966?	N/A	
c Did the organization make a distribution to a donor, donor advisor, or related person?	N/A	
d Enter the total number of donor advised funds owned at the end of the tax year ►		0
e Enter the aggregate value of assets held in all donor advised funds owned at the end of the tax year ►		0.
f Enter the total number of separate funds or accounts owned at the end of the year (excluding donor advised funds included on line 4d) where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts ►		0.
g Enter the aggregate value of assets in all funds or accounts included on line 4f at the end of the tax year ►		0.

Schedule A (Form 990 or 990-EZ) 2006

I certify that the organization is not a private foundation because it is: (Please check only **ONE** applicable box.)

- Provide the following information about the supported organizations. (See page 7 of the instructions.)

14 ☐ An organization organized and operated to test for public safety. Section 509(a)(4). (See page 7 of the instructions.)

NORTHWEST STRAITS MARINE

Schedule A (Form 990 or 990-EZ) 2006 CONSERVATION FOUNDATION

91-2147136 Page 4

Part IV-A Support Schedule (Complete only if you checked a box on line 10, 11, or 12.) Use cash method of accounting.
Note: You may use the worksheet in the instructions for converting from the accrual to the cash method of accounting.

Calendar year (or fiscal year beginning in)	(a) 2005	(b) 2004	(c) 2003	(d) 2002	(e) Total
15 Gifts, grants, and contributions received. (Do not include unusual grants. See line 28.)	80,771.	199,454.	83,754.		363,979.
16 Membership fees received					
17 Gross receipts from admissions, merchandise sold or services performed, or furnishing of facilities in any activity that is related to the organization's charitable, etc., purpose	17,895.	2,812.			20,707.
18 Gross income from interest, dividends, amounts received from payments on securities loans (section 512(a)(5)), rents, royalties, and unrelated business taxable income (less section 511 taxes) from businesses acquired by the organization after June 30, 1975	1,395.	719.	475.		2,589.
19 Net income from unrelated business activities not included in line 18					
20 Tax revenues levied for the organization's benefit and either paid to it or expended on its behalf					
21 The value of services or facilities furnished to the organization by a governmental unit without charge. Do not include the value of services or facilities generally furnished to the public without charge					
22 Other income. Attach a schedule. Do not include gain or (loss) from sale of capital assets					
23 Total of lines 15 through 22	100,061.	202,985.	84,229.	0.	387,275.
24 Line 23 minus line 17	82,166.	200,173.	84,229.		366,568.
25 Enter 1% of line 23	1,001.	2,030.	842.		
26 Organizations described on lines 10 or 11: a Enter 2% of amount in column (e), line 24					7,331.
b Prepare a list for your records to show the name of and amount contributed by each person (other than a governmental unit or publicly supported organization) whose total gifts for 2002 through 2005 exceeded the amount shown in line 26a. Do not file this list with your return. Enter the total of all these excess amounts					0.
c Total support for section 509(a)(1) test: Enter line 24, column (e)					366,568.
d Add: Amounts from column (e) for lines: 18 2,589. 19					2,589.
22					363,979.
e Public support (line 26c minus line 26d total)					99.2937%
f Public support percentage (line 26e (numerator) divided by line 26c (denominator))					
27 Organizations described on line 12: a For amounts included in lines 15, 16, and 17 that were received from a "disqualified person," prepare a list for your records to show the name of, and total amounts received in each year from, each "disqualified person." Do not file this list with your return. Enter the sum of such amounts for each year: N/A					
(2005)					
(2004)					
(2003)					
(2002)					
b For any amount included in line 17 that was received from each person (other than "disqualified persons"), prepare a list for your records to show the name of, and amount received for each year, that was more than the larger of (1) the amount on line 25 for the year or (2) \$5,000. (Include in the list organizations described in lines 5 through 11b, as well as individuals.) Do not file this list with your return. After computing the difference between the amount received and the larger amount described in (1) or (2), enter the sum of these differences (the excess amounts) for each year: N/A					
(2005)					
(2004)					
(2003)					
(2002)					
c Add: Amounts from column (e) for lines: 15					N/A
17					N/A
20					N/A
21					
d Add: Line 27a total					N/A
and line 27b total					
e Public support (line 27c total minus line 27d total)					N/A
f Total support for section 509(a)(2) test: Enter amount on line 23, column (e)					N/A
g Public support percentage (line 27e (numerator) divided by line 27f (denominator))					N/A %
h Investment income percentage (line 18, column (e) (numerator) divided by line 27f (denominator))					N/A %

28 Unusual Grants: For an organization described in line 10, 11, or 12 that received any unusual grants during 2002 through 2005, prepare a list for your records to show, for each year, the name of the contributor, the date and amount of the grant, and a brief description of the nature of the grant. Do not file this list with your return. Do not include these grants in line 15.

NONE

Schedule A (Form 990 or 990-EZ) 2006

623131 01-18-07

NORTHWEST STRAITS MARINE

Schedule A (Form 990 or 990-EZ) 2006 CONSERVATION FOUNDATION

91-2147136 Page 5

Part V Private School Questionnaire (See page 9 of the instructions.)

N/A

(To be completed ONLY by schools that checked the box on line 6 in Part IV)

	Yes	No
29 Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	29	
30 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	30	
31 Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves?	31	
If "Yes," please describe; if "No," please explain. (If you need more space, attach a separate statement.)		
32 Does the organization maintain the following:		
a Records indicating the racial composition of the student body, faculty, and administrative staff?	32a	
b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	32b	
c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	32c	
d Copies of all material used by the organization or on its behalf to solicit contributions?	32d	
If you answered "No" to any of the above, please explain. (If you need more space, attach a separate statement.)		
33 Does the organization discriminate by race in any way with respect to:		
a Students' rights or privileges?	33a	
b Admissions policies?	33b	
c Employment of faculty or administrative staff?	33c	
d Scholarships or other financial assistance?	33d	
e Educational policies?	33e	
f Use of facilities?	33f	
g Athletic programs?	33g	
h Other extracurricular activities?	33h	
If you answered "Yes" to any of the above, please explain. (If you need more space, attach a separate statement.)		
34 a Does the organization receive any financial aid or assistance from a governmental agency?	34a	
b Has the organization's right to such aid ever been revoked or suspended?	34b	
If you answered "Yes" to either 34a or b, please explain using an attached statement.		
35 Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," attach an explanation	35	

Schedule A (Form 990 or 990-EZ) 2006

Part VI-A Lobbying Expenditures by Electing Public Charities (See page 10 of the instructions.)

N/A

(To be completed ONLY by an eligible organization that filed Form 5768)

Check ☒ a ☐ if the organization belongs to an affiliated group. Check ☐ b ☐ if you checked "a" and "limited control" provisions apply.

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)		(a) Affiliated group totals	(b) To be completed for all electing organizations
		N/A	
36 Total lobbying expenditures to influence public opinion (grassroots lobbying)	36		
37 Total lobbying expenditures to influence a legislative body (direct lobbying)	37		
38 Total lobbying expenditures (add lines 36 and 37)	38		
39 Other exempt purpose expenditures	39		
40 Total exempt purpose expenditures (add lines 38 and 39)	40		
41 Lobbying nontaxable amount. Enter the amount from the following table -			
If the amount on line 40 is - The lobbying nontaxable amount is -			
Not over \$500,000	20% of the amount on line 40		
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000		
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000		
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000		
Over \$17,000,000	\$1,000,000		
42 Grassroots nontaxable amount (enter 25% of line 41)	42		
43 Subtract line 42 from line 36. Enter -0- if line 42 is more than line 36	43		
44 Subtract line 41 from line 38. Enter -0- if line 41 is more than line 38	44		

Caution: If there is an amount on either line 43 or line 44, you must file Form 4720.

4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 45 through 50 on page 13 of the instructions.)

Calendar year (or fiscal year beginning in) ▶	Lobbying Expenditures During 4-Year Averaging Period				N/A
	(a) 2006	(b) 2005	(c) 2004	(d) 2003	(e) Total
45 Lobbying nontaxable amount					0.
46 Lobbying ceiling amount (150% of line 45(e))					0.
47 Total lobbying expenditures					0.
48 Grassroots nontaxable amount					0.
49 Grassroots ceiling amount (150% of line 48(e))					0.
50 Grassroots lobbying expenditures					0.

Part VI-B Lobbying Activity by Nonelecting Public Charities

(For reporting only by organizations that did not complete Part VI-A) (See page 13 of the instructions.)

N/A

During the year, did the organization attempt to influence national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:	Yes	No	Amount
a Volunteers			
b Paid staff or management (Include compensation in expenses reported on lines c through h.)			
c Media advertisements			
d Mailings to members, legislators, or the public			
e Publications, or published or broadcast statements			
f Grants to other organizations for lobbying purposes			
g Direct contact with legislators, their staffs, government officials, or a legislative body			
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means			
i Total lobbying expenditures (Add lines e through h.)			0.

If "Yes" to any of the above, also attach a statement giving a detailed description of the lobbying activities.

51 Did the reporting organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?

		Yes	No
a	Transfers from the reporting organization to a noncharitable exempt organization of:		
	(i) Cash	51a(i)	X
	(ii) Other assets	a(ii)	X
b	Other transactions:		
	(i) Sales or exchanges of assets with a noncharitable exempt organization	b(i)	X
	(ii) Purchases of assets from a noncharitable exempt organization	b(ii)	X
	(iii) Rental of facilities, equipment, or other assets	b(iii)	X
	(iv) Reimbursement arrangements	b(iv)	X
	(v) Loans or loan guarantees	b(v)	X
	(vi) Performance of services or membership or fundraising solicitations	b(vi)	X
c	Sharing of facilities, equipment, mailing lists, other assets, or paid employees	c	X

d If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting organization. If the organization received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received:

[illegible]

52 a Is the organization directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? ☐ Yes ☒ No

b. If "Yes," complete the following schedule:

[illegible]

Schedule B(Form 990, 990-EZ,
or 990-PF)Department of the Treasury
Internal Revenue Service**Schedule of Contributors**Supplementary Information for
line 1 of Form 990, 990-EZ, and 990-PF (see instructions)

OMB No. 1545-0047

2006

Name of organization

NORTHWEST STRAITS MARINE
CONSERVATION FOUNDATION

Employer identification number

91-2147136

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

☒ 501(c)(3) (enter number) organization☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation☐ 527 political organization

Form 990-PF

☐ 501(c)(3) exempt private foundation☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation☐ 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**. (Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule—see instructions.)

General Rule—

- ☐ For organizations filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. (Complete Parts I and II.)

Special Rules—

- ☒ For a section 501(c)(3) organization filing Form 990, or Form 990-EZ, that met the 33 1/3% support test of the regulations under sections 509(a)(1)/170(b)(1)(A)(vi), and received from any one contributor, during the year, a contribution of the greater of \$5,000 or 2% of the amount on line 1 of these forms. (Complete Parts I and II.)
- ☐ For a section 501(c)(7), (8), or (10) organization filing Form 990, or Form 990-EZ, that received from any one contributor, during the year, aggregate contributions or bequests of more than \$1,000 for use *exclusively* for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. (Complete Parts I, II, and III.)
- ☐ For a section 501(c)(7), (8), or (10) organization filing Form 990, or Form 990-EZ, that received from any one contributor, during the year, some contributions for use *exclusively* for religious, charitable, etc., purposes, but these contributions did not aggregate to more than \$1,000. (If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Do not complete any of the Parts unless the **General Rule** applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year.) ▶ \$ _____

Caution: Organizations that are not covered by the General Rule and/or the Special Rules do not file Schedule B (Form 990, 990-EZ, or 990-PF), but they must check the box in the heading of their Form 990, Form 990-EZ, or on line 2 of their Form 990-PF, to certify that they do not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the Instructions
for Form 990, Form 990-EZ, and Form 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2006)

Name of organization
 NORTHWEST STRAITS MARINE
 CONSERVATION FOUNDATION

Employer identification number

91-2147136

Part I Contributors (See Specific Instructions.)

(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
1	PUGET SOUND CONSERVATION FUND 1120 CONNECTICUT AVE NW WASHINGTON, DC 20036	\$ 82,750.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
2	NATIONAL FISH & WILDLIFE FOUNDATION 1120 CONNECTICUT AVE NW WASHINGTON, DC 20036	\$ 47,782.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
3	MARJORIE MOSHER SCHMIDT FOUNDATION PO BOX 7096 NEWPORT BEACH, CA 92660	\$ 7,500.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
4	RUSSELL FAMILY FOUNDATION PO BOX 2567 GIG HARBOR, WA 98335	\$ 27,884.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
5	NOAA/NFWF 1305 E-W HIGHWAY SILVERSPRING, MD 20910	\$ 52,200.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
6	PUGET SOUND ACTION TEAM PO BOX 40900 OLYMPIA, WA 98504	\$ 38,639.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)

Name of organization
 NORTHWEST STRAITS MARINE
 CONSERVATION FOUNDATION

Employer identification number

91-2147136

Part I Contributors (See Specific Instructions.)

(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
7	NOAA 1305 E-W HIGHWAY SILVERSPRING, MD 20910	\$ 6,033.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
			Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
			Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
			Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
			Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
			Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)

FORM 990	SPECIAL EVENTS AND ACTIVITIES	STATEMENT	1
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DESCRIPTION OF EVENT	GROSS RECEIPTS	CONTRIBUT. INCLUDED	GROSS REVENUE	DIRECT EXPENSES	NET INCOME
MUG SALES	48.		48.		48.
TO FM 990, PART I, LINE 9	48.		48.		48.

FORM 990	OTHER EXPENSES	STATEMENT	2
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DESCRIPTION	(A) TOTAL	(B) PROGRAM SERVICES	(C) MANAGEMENT AND GENERAL	(D) FUNDRAISING
DERELICT GEAR REMOVAL EXPENSES	78,455.	78,455.		
SHORE STEWARDS DIRECT EXPENSES	2,724.	2,724.		
INSURANCE	278.		278.	
PROGRAM DEVELOPMENT AND GRANT WRITING	20,274.			20,274.
CREOSOTE REMOVAL EXPENSES	4,954.	4,954.		
MISCELLANEOUS	539.		539.	
CRAB RESTORATION EXPENSE	10,000.	10,000.		
CONTRACTUAL SERVICES	50,437.	50,437.		
TOTAL TO FM 990, LN 43	167,661.	146,570.	817.	20,274.

FORM 990	STATEMENT OF ORGANIZATION'S PRIMARY EXEMPT PURPOSE PART III	STATEMENT	3
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EXPLANATION

TO PROVIDE SUPPORT TO ENHANCE, IMPLEMENT AND SUSTAIN THE PROGRAMS OF THE NW STRAITS MARINE CONSERVATION INITIATIVE FOR THE CONSERVATION COMMISSION.

FORM 990	OTHER PROGRAM SERVICES	STATEMENT	4
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DESCRIPTION OF OTHER PROGRAM SERVICES	GRANTS AND ALLOCATIONS	EXPENSES
MARINE PROTECTED AREA WORKSHOP TO FACILITATE DISCUSSION AMONGST MANAGERS OF LOCAL MARINE PROTECTED AREAS REGARDING POTENTIAL FUTURE PROJECTS AND COLLABORATION ON MARINE MANAGEMENT POLICIES.	0.	3,153.
CONFERENCE DESIGNED FOR PARTICIPANTS IN LOCAL MARINE RESOURCES COMMITTEES AND THE NW STRAITS INITIATIVE IN ORDER TO RECEIVE TRAINING ON SCIENTIFIC ISSUES AND TO EXCHANGE INFORMATION	1,721.	6,216.
TOTAL TO FORM 990, PART III, LINE E	1,721.	9,369.

FORM 990	PART V-A - LIST OF CURRENT OFFICERS, DIRECTORS, TRUSTEES AND KEY EMPLOYEES	STATEMENT	5
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NAME AND ADDRESS	TITLE AND AVRG HRS/WK	COMPEN- SATION	EMPLOYEE BEN PLAN CONTRIB	EXPENSE ACCOUNT
ANNE MURPHY PO BOX 622 PORT HADLOCK, WA 98339	DIRECTOR 1.00	0.	0.	0.
DUANE FAGERGREN P.O. BOX 40900 OLYMPIA, WA 98504	PRESIDENT 5.00	0.	0.	0.
TERENCE STEVENS 10441 BAYVIEW-EDISON RD. MT. VERNON, WA 98273	TREASURER 3.00	0.	0.	0.
ANDREA COPPING 1100 DEXTER AVE N SEATTLE, WA 98109	DIRECTOR 1.00	0.	0.	0.
KATHY FLETCHER 911 WESTERN AVENUE SEATTLE, WA 98104	DIRECTOR 1.00	0.	0.	0.
BUCK MELOY P.O. BOX 572 BELLINGHAM, WA 98227	DIRECTOR 1.00	0.	0.	0.

NORTHWEST STRAITS MARINE CONSERVATION FO

91-2147136

JOE SCHMITT P.O. BOX 130 JOYCE, WA 98343	DIRECTOR 1.00	0.	0.	0.
TERRY WILLIAMS 7411 TULALIP BAY DR TULALIP, WA 98271	DIRECTOR 1.00	0.	0.	0.
JOE GAYDOS 942 DEER HARBOR RD EASTSOUND, WA 98245	DIRECTOR 1.00	0.	0.	0.
JODY KENNEDY P.O. BOX 947 FRIDAY HARBOR, WA 98250	DIRECTOR 1.00	0.	0.	0.
SUSAN BAUER 141 SUNDIAL LOOP SEQUIM, WA 98382	DIRECTOR 1.00	0.	0.	0.
PHYLLIS KIND 1370 SEVEN EAGLES WAY GREENBANK, WA 98253	VICE PRESIDENT 2.00	0.	0.	0.
KENT SCUDDER PO BOX 896 EDMONDS, WA 98020	DIRECTOR 1.00	0.	0.	0.
LEW MOORE 832 HOYT AVENUE EVERETT, WA 98201	SECRETARY 2.00	0.	0.	0.
POLLY FISCHER 1106 4TH STREET ANACORTES, WA 98221	DIRECTOR 1.00	0.	0.	0.
TOTALS INCLUDED ON FORM 990, PART V-A		0.	0.	0.

FORM 990	IDENTIFICATION OF RELATED ORGANIZATIONS PART VI, LINE 80B	STATEMENT	6
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NAME OF ORGANIZATION	EXEMPT	NONEXEMPT
NORTHWEST STRAITS MARINE CONSERVATION COMMISSION	X	

Application for Extension of Time To File an Exempt Organization Return

OMB No. 1545-1709

► File a separate application for each return.

- If you are filing for an **Automatic 3-Month Extension**, complete only **Part I** and check this box ☒ **X**
 - If you are filing for an **Additional (not automatic) 3-Month Extension**, complete only **Part II** (on page 2 of this form).
- Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868.**

Part I Automatic 3-Month Extension of Time. Only submit original (no copies needed).

Section 501(c) corporations required to file Form 990-T and requesting an automatic 6-month extension - check this box ☐
and complete Part I only

All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Electronic Filing (e-file). Generally, you can electronically file Form 8868 if you want a 3-month automatic extension of time to file one of the returns noted below (6 months for section 501(c) corporations required to file Form 990-T). However, you cannot file Form 8868 electronically if (1) you want the additional (not automatic) 3-month extension or (2) you file Forms 990-BL, 6069, or 8870, group returns, or a composite or consolidated Form 990-T. Instead, you must submit the fully completed and signed page 2 (Part II) of Form 8868. For more details on the electronic filing of this form, visit www.irs.gov/efile and click on *e-file for Charities & Nonprofits*.

Type or print	Name of Exempt Organization NORTHWEST STRAITS MARINE CONSERVATION FOUNDATION	Employer identification number 91-2147136
	Number, street, and room or suite no. If a P.O. box, see instructions. 10441 BAYVIEW-EDISON RD.	
	City, town or post office, state, and ZIP code. For a foreign address, see instructions. MT. VERNON, WA 98273	

Check type of return to be filed (file a separate application for each return):

- | | | |
|--|---|------------------------------------|
| <input checked="" type="checkbox"/> Form 990 | <input type="checkbox"/> Form 990-T (corporation) | <input type="checkbox"/> Form 4720 |
| <input type="checkbox"/> Form 990-BL | <input type="checkbox"/> Form 990-T (sec. 401(a) or 408(a) trust) | <input type="checkbox"/> Form 5227 |
| <input type="checkbox"/> Form 990-EZ | <input type="checkbox"/> Form 990-T (trust other than above) | <input type="checkbox"/> Form 6069 |
| <input type="checkbox"/> Form 990-PF | <input type="checkbox"/> Form 1041-A | <input type="checkbox"/> Form 8870 |

- The books are in the care of ► **TERRY STEVENS**
Telephone No. ► **360-428-1045** FAX No. ►
- If the organization does not have an office or place of business in the United States, check this box ☐
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this box ☐ . If it is for part of the group, check this box ☐ and attach a list with the names and EINs of all members the extension will cover.

- 1 I request an automatic 3-month (6-months for a section 501(c) corporation required to file Form 990-T) extension of time until **FEBRUARY 15, 2008**, to file the exempt organization return for the organization named above. The extension is for the organization's return for:
► ☐ calendar year _____ or
► ☒ tax year beginning **JUL 1, 2006**, and ending **JUN 30, 2007**

- 2 If this tax year is for less than 12 months, check reason: ☐ Initial return ☐ Final return ☐ Change in accounting period

3a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	3a	\$
b If this application is for Form 990-PF or 990-T, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.	3b	\$
c Balance Due. Subtract line 3b from line 3a. Include your payment with this form, or, if required, deposit with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	3c	\$ N/A

Caution. If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 4-2007)

Form **8879-EO****IRS e-file Signature Authorization
for an Exempt Organization**

OMB No. 1545-1878

Department of the Treasury
Internal Revenue ServiceFor calendar year 2006, or fiscal year beginning JUL 1, 2006, and ending JUN 30, 2007

▶ Do not send to the IRS. Keep for your records.

▶ See instructions.

2006

Return ID (20-digit number) ▶

N/A

Name of exempt organization **NORTHWEST STRAITS MARINE
CONSERVATION FOUNDATION**Employer identification number
91-2147136Name and title of officer
**TERRANCE STEVENS
TREASURER****Part I Type of Return and Return Information** (Whole Dollars Only)

Check the box for the return for which you are using this Form 8879-EO and enter the applicable amount from the return if any. If you check the box on line 1a, 2a, 3a, 4a, or 5a below and the amount on that line for the return for which you are filing this form was blank, then leave line 1b, 2b, 3b, 4b, or 5b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than 1 line in Part I.

1a Form 990 check here ▶ <input checked="" type="checkbox"/>	b Total revenue, if any (Form 990, line 12)	1b <u>286295</u>
2a Form 990-EZ check here ▶ <input type="checkbox"/>	b Total revenue, if any (Form 990-EZ, line 9)	2b
3a Form 1120-POL check here ▶ <input type="checkbox"/>	b Total tax (Form 1120-POL, line 22)	3b
4a Form 990-PF check here ▶ <input type="checkbox"/>	b Tax Based on Investment Income (Form 990-PF, Part VI, line 5)	4b
5a Form 8868 check here ▶ <input type="checkbox"/>	b Balance Due (Form 8868, line 3c)	5b

Part II Declaration and Signature Authorization of Officer

Under penalties of perjury, I declare that I am an officer of the above organization and that I have examined a copy of the organization's 2006 electronic return and accompanying schedules and statements and to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the organization's electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the organization's return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) an indication of any refund offset, (c) the reason for any delay in processing the return or refund, and (d) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the organization's federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the organization's electronic return and, if applicable, the organization's consent to electronic funds withdrawal.

Officer's PIN: check one box only

☒ I authorize METCALF HODGES P.S. to enter my PIN 11101
ERO firm name do not enter all zeros
as my signature on the organization's tax year 2006 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen.

☐ As an officer of the organization, I will enter my PIN as my signature on the organization's tax year 2006 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen.

Officer's signature ▶ Date ▶

Part III Certification and Authentication

ERO's EFIN/PIN. Enter your six-digit EFIN followed by your five-digit self-selected PIN.

91354131101

do not enter all zeros

I certify that the above numeric entry is my PIN, which is my signature on the 2006 electronically filed return for the organization indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4206, Information for Authorized IRS e-file Providers of Exempt Organization Filings.

ERO's signature ▶ Date ▶ 02/12/08

ERO Must Retain This Form - See Instructions
Do Not Submit This Form To the IRS Unless Requested To Do So